Puntland Ministry Of Planning Economic Development And International Cooperation

Endline Evaluation Report Of PFYDP-3

November-2024

PFYDP-3 SECTORS

1 ECONOMIC DEVELOPMENT SECTOR

2 SOCIAL DEVELOPMENT SECTOR

3 RULE OF LAW AND JUSTICE SUBSECTOR

4 POLITICAL DECENTRALIZATION AND DEMOCRATIZATION

1 **ECONOMIC DEVELOPMENT SECTOR**

livelihood Subsector

34 outcomes

Infrastructure subsector

14 outcomes

2 **SOCIAL DEVELOPMENT SECTOR**

Education subsector

4 outcomes

Health subsector

3 outcomes

Women And Social Affairs Subsector

1 outcomes

Youth And Sports Subsector

5 outcomes

Humanitarian And Social Welfare Subsector

2 outcomes

2

3 **RULE OF LAW AND JUSTICE SUBSECTOR**

4 **POLITICAL DECENTRALIZATION AND DEMOCRATIZATION**

Rule of Law and Justice Sub-Sector Priorities

DECENTRALIZATION SUBSECTOR

8 outcomes

5 outcomes

SECURITY SUBSECTOR

DEMOCRATIZATION SUBSECTOR

13 outcomes

2 outcomes

3

Objectives of the End Evaluation

Main objectives:

- End-line evaluation report reviews results framework for PFYDP-3 by assessing results theory of change at various levels of the Plan as well as factors and conditions that have contributed to the results. It also makes recommendations for subsequent Plans.

The specific objectives are as follows:

- To evaluate the outcomes of Economic Development Sector.
- To appraise the outcomes of Social Service Development Sector.
- To assess the outcomes of Rule of Law, Security and Justice Sector Development.
- To discover the impact of Political Decentralization & Democratization Sector
- To affirm the lessons learned for PFYDP-3

RESEACH METHODOLOGY

Quantitative

Using Primary data. survey Questionnaires

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Qualitative using both primary(FGD &Kiis) and Secondary Data (Statistical Abstracts &Surveys,)

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Methodology

Overall Achievement PFYDP3

85.2%
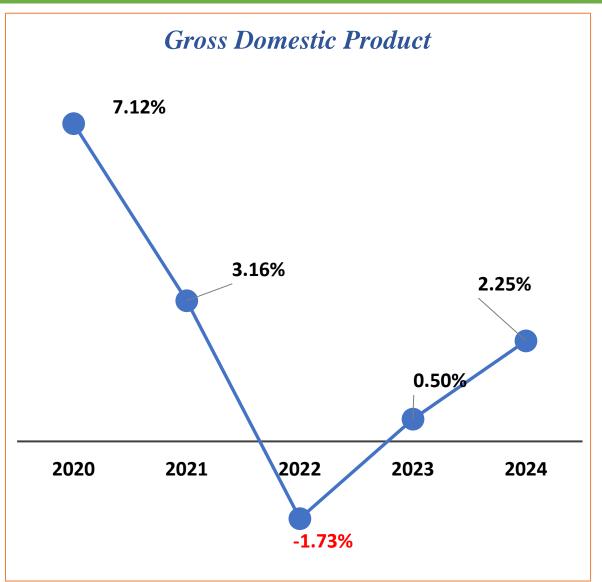
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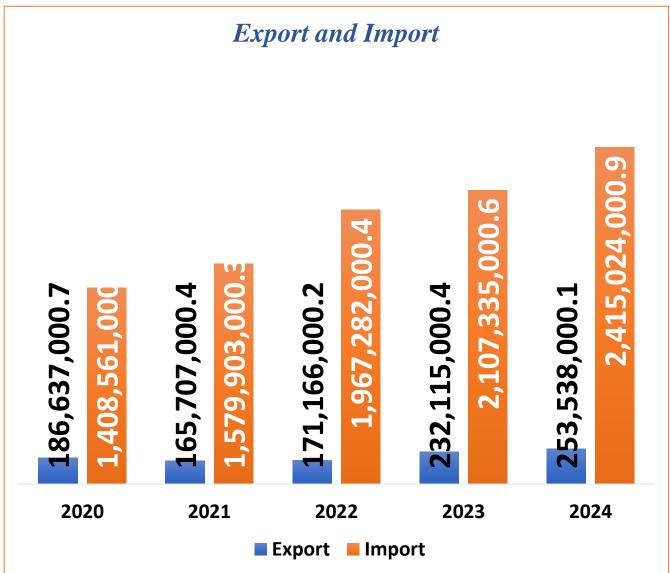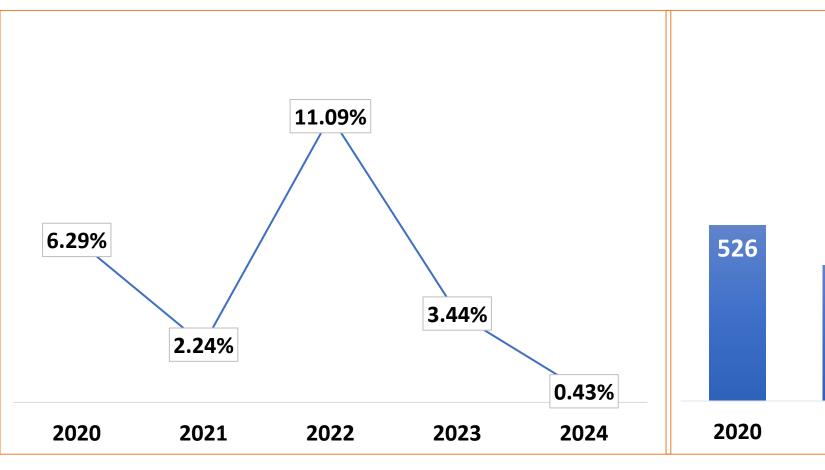
Macroeconomic Overview

Gross Domestic Product

7.12% (2020)
3.16% (2021)
-1.73% (2022)
0.50% (2023)
2.25% (2024)

2020 2021 2022 2023 2024

Export and Import

Year	Export	Import
2020	186,637,000.7	1,408,561,000
2021	165,707,000.4	1,579,903,000.3
2022	171,166,000.2	1,967,282,000.4
2023	232,115,000.4	2,107,335,000.6
2024	253,538,000.1	2,415,024,000.9

■ Export   ■ Import
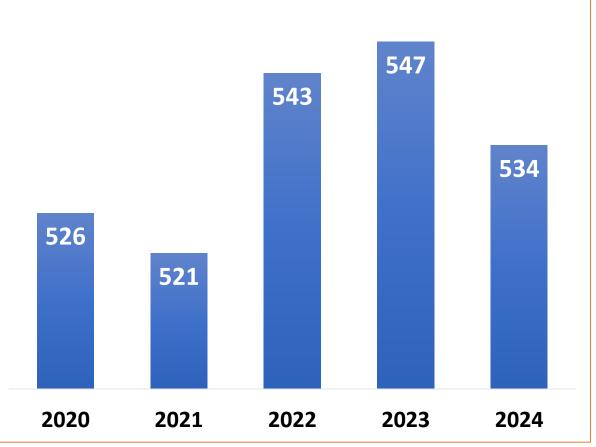
Inflation Trends

Per Capita Income Trends

Year	Inflation	Per Capita Income
2020	6.29%	526
2021	2.24%	521
2022	11.09%	543
2023	3.44%	547
2024	0.43%	534

Comparative Analysis

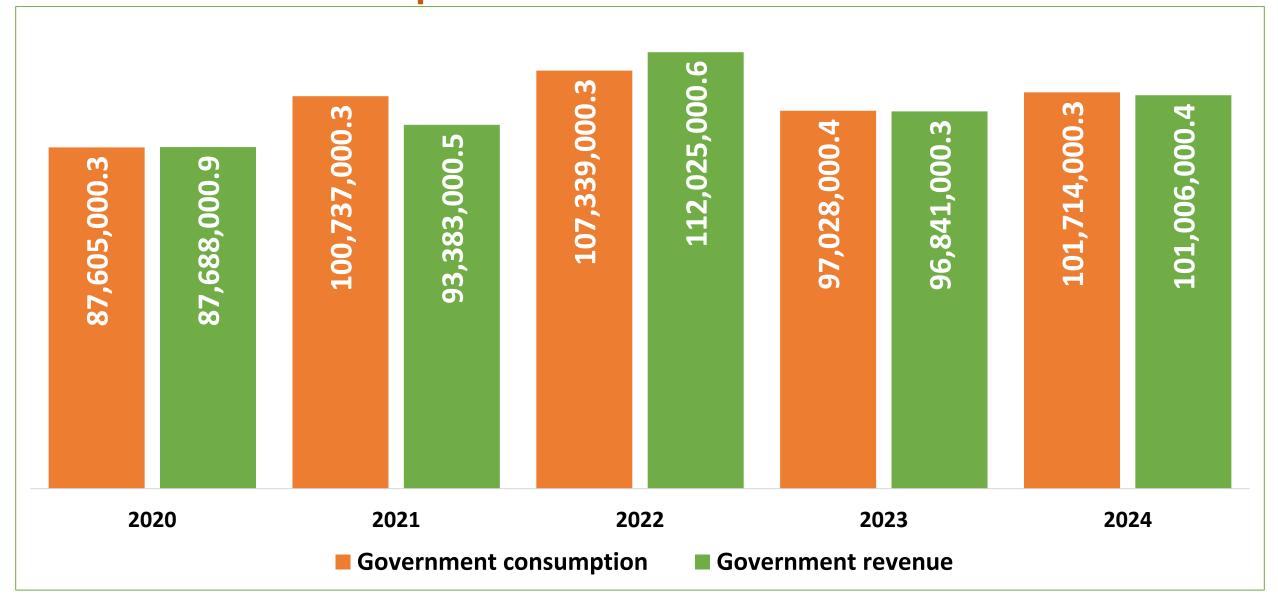- It is widely recognized that economic growth must outpace population growth to prevent worsening living standards. A global economic growth rate of **7%** is typically regarded as sufficient to alleviate poverty. However, between **2020** and **2024**, Puntland's economy grew at an average rate of **2.30%**, while the population is estimated to have increased by **2.8%.** This discrepancy indicates a stagnant economy, as the income per capita remained unchanged during this period.

Year	GDP	Per capita incom	Inflation	Population Growth estimation
2020	2,894,811,000.4	$ 526	6.3%	
2021	2,986,148,000.7	$ 521	2.2%	
2022	2,934,526,000.2	$ 543	11.1%	**2.80% each year**
2023	2,949,257,000.1	$ 547	3.4%	
2024	3,015,744,001.0	$ 534	0.4%	
Average growth rate	2.26%	$ 2.6%	4.7%	

Government Expenditure Vs Government Revenue

	2020	2021	2022	2023	2024
Government consumption	87,605,000.3	100,737,000.3	107,339,000.3	97,028,000.4	101,714,000.3
Government revenue	87,688,000.9	93,383,000.5	112,025,000.6	96,841,000.3	101,006,000.4

■ Government consumption   ■ Government revenue

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ECONOMIC DEVELOPMENT SECTOR

Overall Sector Achievement

65.9%

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1.LIVELIHOOD SUBSECTOR

The evaluation of the livestock sector focuses on assessing progress toward main objective of **improving the profitability and sustainable utilization of livestock resources in Puntland**. This objective is measured through five outcomes.

- **Outcome 1**: Improved Animal Health and Quality,

- **Outcome 2**: Enhanced Animal Nutrition and Productivity

- **Outcome 3**: Strengthened Institutional Capacities.

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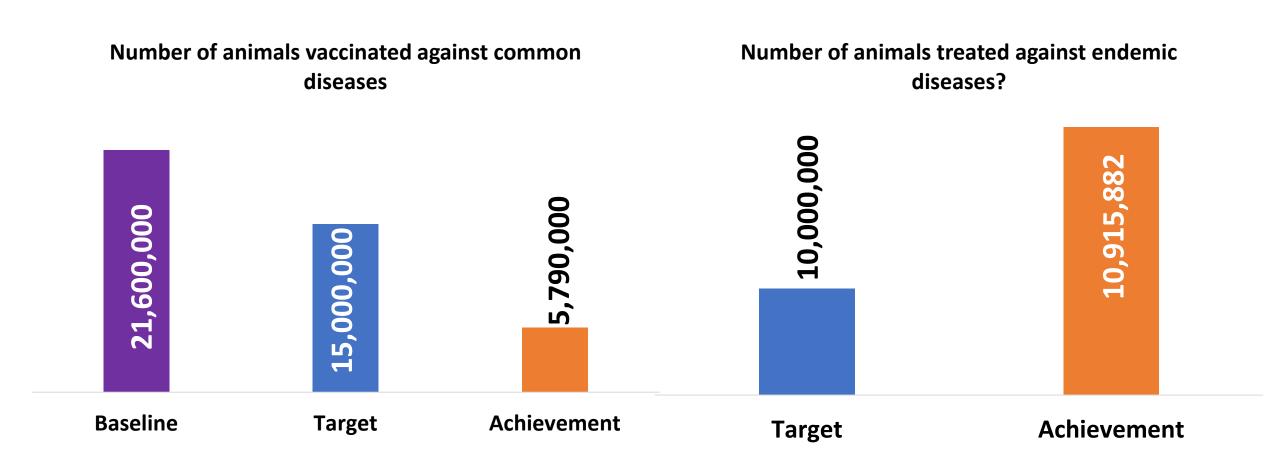
KEY ACHIEVEMENTS
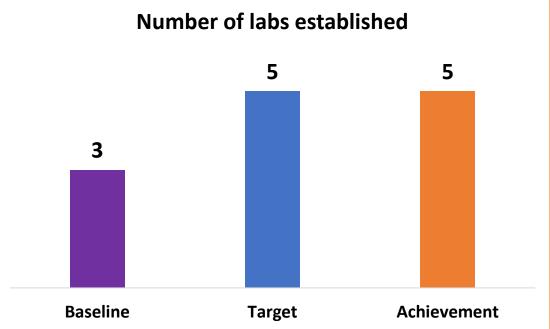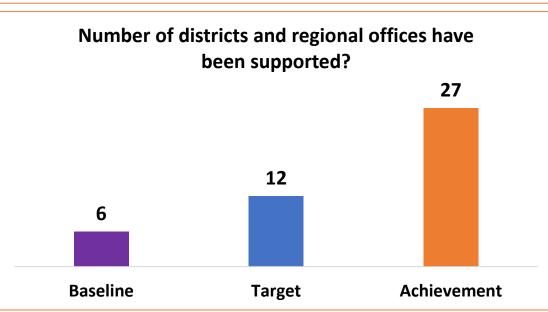
Outcome 1: Animal Health and Quality Improved

Output 1.1: Disease prevention & control

Number of animals vaccinated against common diseases

Baseline: 21,600,000
Target: 15,000,000
Achievement: 5,790,000

Number of animals treated against endemic diseases?

Target: 10,000,000
Achievement: 10,915,882

Output 1.1: Disease prevention & control

Number of labs established

Baseline	Target	Achievement
3	5	5

Number veterinary clinics have been established?

Baseline	Target	Achievement
5	13	13

Number of districts and regional offices have been supported?

Baseline	Target	Achievement
6	12	27

Number of surveillance teams have been trained and operationalized?

Baseline	Target	Achievement
10	6	89

KEY ACHIEVEMENTS

Outcome 2: Animal Nutrition and Productivity Improved

Output 2.1: Livestock development improved

KEY ACHIEVEMENTS
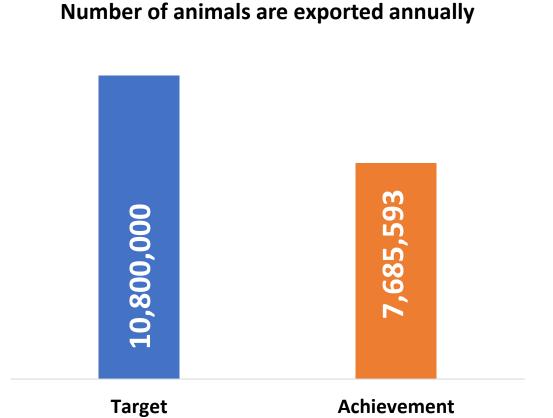
Output 2.2: Livestock essential service extended
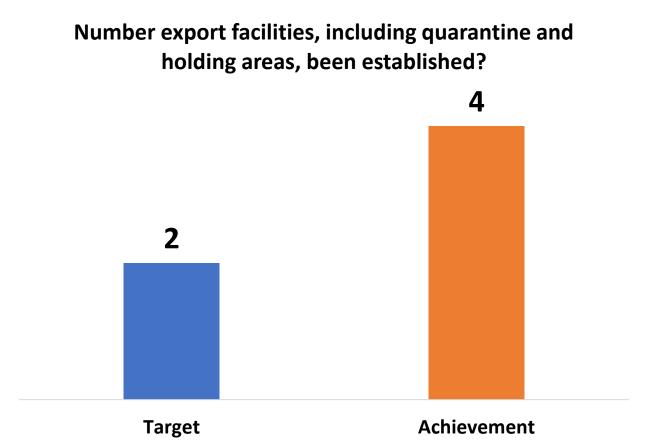
Indicator	Baseline	Target	Achievement
Number of pastoral farmer field schools (PFFS) established	1	4 new PFFS schools	0
Development of livestock extension policy	0	1	0

Number of pastoral awareness & education campaigns conducted

KEY ACHIEVEMENTS

Output 2.3: Improved livestock trade & marketing

Number of animals are exported annually

- Target: 10,800,000
- Achievement: 7,685,593

Number export facilities, including quarantine and holding areas, been established?

- Target: 2
- Achievement: 4

B. FISHERIES

- Fishery in an important livelihood sector Puntland has the longest coastline in Somalia with **1600km** long this evaluation assessing main objective of **Promotion of Fishing Industry Infrastructure, Marketing, Research & Establishment of Legal & Institutional Framework** this objective has four outcomes which are

Outcome 4: Fisheries Research, Management and Development,

Outcome 5: Policy & Legal Framework for Fisheries & Marine Resource Developed,

Outcome 6: Quality Control of Fish Products, Value Addition & Marketing Enhanced, And **Outcome 7**: Infrastructure & Human Resources Development in the Fishing Industry Improved.

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Outcome 4: Fisheries Research, Management and Development

Output	Indicator	Baseline	Target	Achievement	Remarks
Output 4.1: Illegal, unreported & unregulated fishing reduced	Percentage reduction in cases of illegal international fishing in Puntland waters	500 (Estimated illegal fishing ships/boats in Puntland	50% to be reduced	15.5% reduction achieved	15.5% was reached due to Limited enforcement capacity and resources
Output 4.2: Fisheries sector data collection improved	Number of landing sites with daily data collection	1 landing site with daily data collection	23 new reporting sites	1 site operational	4.3% have been achieved in this indicator
	Number of fishing surveys conducted	1 survey conducted Annually	Twice annually total of 10 surveys	9 surveys conducted	90% of these surveys was conducted
Output 4.3: Fish processing plants established	Number of fish processing plants established	1 plant in Xaabo	3 new plants	2 plant was established	66% of the target was achieved. 2 new fishing processing plants was established for the last five years (there locations)

Outcome 5: Policy & Legal Framework for Fisheries & Marine Resource (2020-2024)

Output	Indicator	Baseline	Target	Achievement	Remarks
Output 5.1: Aquaculture, Marine & Fisheries Policies Developed	Number of policies developed	0	2 (Fishing and cooperative policies)	1	50% of the target was achieved for the last five years only 1 policy was developed.
Output 5.2: Legal Framework for Fisheries Cooperatives Developed	Legal framework on fish quality assurance	0	1 (Fish Quality Assurance Act)	1	100% of the target was achieved

Outcome 6: Enhancing Quality Control, Value Addition, and Marketing in Fish Products

Output	Indicator	Baseline	Target	Achievement
Output 6.1: Sensitization on Fish Handling & Processing	Percentage of fisheries sector players trained	30%	60% of all fishing stakeholders to be trained	45%
Output 6.2: Development of Post-Harvest Technologies	Number of post-harvest technology (Solar Fridges) distributed	30%	200 refrigerators to be distributed	60
Output 6.3: Construction & Equipping of Fish Handling Facilities	Number of cold storage facilities established	6 (2 functional out of the 6 existing facilities	4 new constructed, 4 rehabilitated	4
Output 6.4: Lobster Species Management Plan	Number of Lobster species specific management plan in place & operationalized	0	1 plan	2
Output 6.5: Fish Quality Assurance Laboratory	Number of equipped & functional labs	0	1 lab	1

Outcome 7: Infrastructure & Human Resources Development in the Fishing Industry

Output	Indicator	Baseline	Target	Achievement
Output 7.1: Capacity Building for Ministry Staff	Number of staff trainings conducted	5 trainings annually	25 trainings	5 training have been conducted
Output 7.2: Construction of Ministry Headquarters	Number of regional Ministry HQ offices constructed	1 in Galkacyo	2 (Garowe & Bossaso)	1
Output 7.3: Infrastructure Development	Bossaso fishery jet constructed	0	1 in Bossaso	0
	Number of new fish markets constructed	4 in Bosaso, Qardho, Galkacyo & Garacad	3 new fish markets	11
	Number of refrigerated trucks purchased	1 in Tooxin	10 new refrigerators trucks to be distributed	7
Output 7.4: Use of renewable energy in the fishing industry promoted	Number of solar systems installed & operationalized	0	6	14
	Number of wind energy vanes installed	0	2	0
Output 7.5: Establishment of Maritime Resource Center	Centre established & functional	0	1	0

C. Crop Production

- To address challenges and improve food security in Puntland, the PFYD-3 subsector of livelihood objective was

Transforming Agricultural Productivity to Achieve Food Security in Puntland,

- this goal is supported by two primary outcomes:

Outcome 11 – enhancing farmers' access to affordable inputs, training, and credit facilities.

Outcome 12 – strengthening marketing initiatives to improve farmers' incomes.

- Each outcome comprises various planned activities. The tables below provide an analysis of the baseline, targets, and achievements to date for each activity.

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Outcome 11: Accessibility of Affordable Inputs, training & Credit Facilities to Farmers Enhanced:

Indicators	Baseline	Target	Achievements
Number of farmers trained	5,000	10,000	12,300
Number of demonstration farms established	3	15	5
Percentage of farmers accessing credit facilities	0	300	300
Number of extension workers recruited	5	27	11
Number of tractors distributed	2	17	14
Quantity of certified seeds distributed	145Ton	645Ton	1300kg
Number of wheel barrows distributed	164	6,000	140
Number of soil labs established	0	5	1
Number of technical staff trained in soil testing	6	10	5
Number of pests control initiatives initiated	1	9	2
Number of fodder farms	400	1000	1300

Indicators	Baseline	Target	Achievements
Number of Fodder farmers trained	3000	9,500	13,000
introduction of climate resistant farming practices	150	500	1,000
Number of irrigation systems established/rehabilitated	40	150	120
Number of motor pumps distributed	2,500	10,110	700
Number of irrigation kits distributed	3,600	6,060	1,400
Number of farmers trained land & water management	250	1,750	2500
Number of shallow wells constructed	31	131	0
Number of shallow wells rehabilitated	40	1,040	150

Outcome12: marketing initiatives to improve farmer`s enhanced.

Indicators	Baseline	Target	Achievements
Number of farmers trained on post-harvesting handling	2,000	4,500	200
Number of food markets rehabilitated/constructed	0	50	0
Number of crop market surveys conducted.	7	1	16
Number of farmers trained on value addition.	475	75%	80%
Percentage of farmers with access to value addition technologies	475	75%	17%
Number of date palm processing plants constructed.	0	3	3

Environment

- In response to environmental challenges, the Puntland Five-Year Development Plan-3 set two strategic objectives which

Improved Legal, Regulatory Framework, Infrastructure, Human Resource Development & Climate Data Collection in the Environment Sector

Improvement of Biodiversity & Conditions of Environmental Resources for Sustainable Development

- This has identified specific key priorities, including:

Outcome 13: Environmental and Agricultural Stewardship, Education and Knowledge Sharing Capacity Enhanced.

Outcome 14: Promotion of Wildlife Protection.

Outcome 15: Adaptation, Mitigation and Resilience to Climate Change & Periodic Drought Strengthened.

Outcome 16: Sustainable Land Use and Conservation of the Environment Promoted.

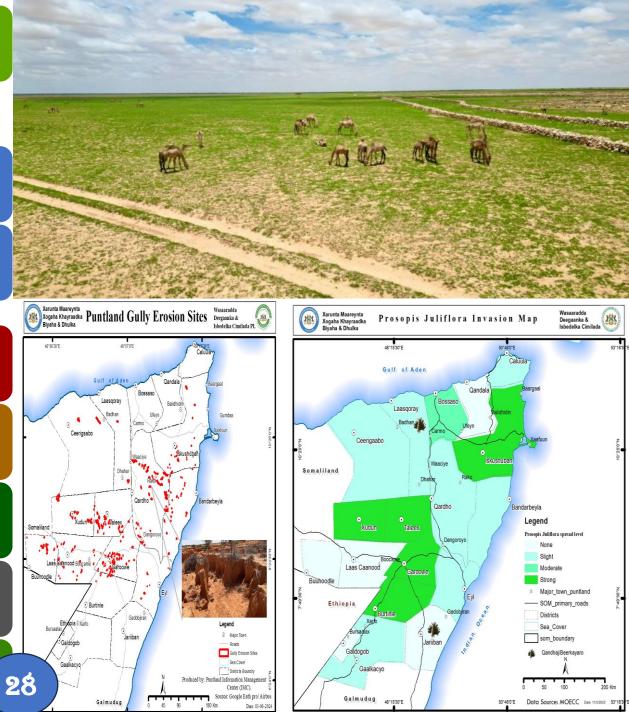**Outcome 17:** Promoted environmental conservation mechanisms

Puntland Gully Erosion Sites

Prosopis Juliflora Invasion Map

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Table 1: Policy, Legal & Regulatory Framework for the Environment Sector Developed.

Indicators	Baseline	Target	Achievements
5-year strategic plan	1	1	1
Number of Policy & legal frame works developed review & validated	10	4	4

Table 2: Infrastructure & Human Resource Development in the Environment Sector Improved

Indicators	Baseline	Target	Achievements
How many technical experts have been hired.	3	5	3
Number of ministry staff trained	80	400	131
Number of graduate interns placed at the ministry	10	50	10
Number of ministerial main & regional offices constructed	15	3	0
Number of tree nurseries established.	13	10	1

Table 3: Weather Data Collection, & Dissemination of Climate Related Information to Agriculture/Environment Stakeholders Enhanced.

Indicators	Baseline	Target	Achievements
# of automatic weather stations in place.	4	5	5
# of rain-gauges centers in place Access to weather information.	17	40	27
What is the level of access to weather information among the population.	40%	65%	50%
Number of community forums organized	150	300	95
Number of drama shows carried on traditional & social media.	10	5	5
Percentage implementation & enforcement of existing laws.	20%	75%	160%

Table 4: Environmental & Agricultural Stewardship, Education & Knowledge Sharing Capacity Enhanced.

Indicators	Baseline	Target	Achievements
Number of IEC material distributed	500	10,500	10,500
Number of community sensitization meetings & forums conducted.	60	110	300

Table 5: Promotion Of Wildlife Protection

Indicators	Baseline	Target	Achievements
Number of flora & fauna mapped.	2	All possible species.	84 species
Number of animal zoos established.	0	2	0
Number of wildlife reservations established.	0	2	0

Table 6: Adaptation, Mitigation & Resilience to Climate Change & Periodic Drought Strengthened

Indicators	Baseline	Target	Achievements
Number of sand dunes constructed/rehabilitated	0	2	0
Number of water catchments constructed/rehabilitated	60	160	140
Number of sites successfully implemented on seasonal grazing.	2	2	11
Number of FMNR established	2	12	5
Number of income generating projects initiated (plant nurseries, fodder farms, bee keeping.	10	13	109

Table 7: Sustainable Land Use & Conservation of the Environment Promoted.

Indicators	Baseline	Target	Achievements
Number of surveys conducted	0	3	1
Number agroforestry nurseries established	0	5	5

Table 8: Promoted environmental conservation mechanisms

Indicators	Baseline	Target	Achievements
Number of plant nurseries established.	2	9	4
Number of community forums conducted on rangeland management and use.	0	9	58
What is the proportion of at-risk communities adapting to climatic conditions.	0	80%	49%
Number of energy efficient stoves distributed.	0	10,000	11, 503

Commerce and Trade

- The evaluation study assessed the strategic objectives of:

promoting an enabling environment for enterprise development in Puntland

enhancing protection and conservation of frankincense-bearing trees for sustainable development.

- This objective was aim to reach flowing outcomes

Outcome 18: Frankincense Industry Developed

Outcome 19: Ease of Doing Business in Puntland Improved

Outcome 20: Growth of Trade in Puntland Promoted

Outcome 21: Local Investment in Puntland Enhanced

Outcome 18: Frankincense Industry Developed

Output	Indicators	Baseline	Target	Achievements
Output 18.1: Frankincense quality, production & value addition promoted	Number of harvesters trained	0	200	0
Output 18.1: Frankincense quality, production & value addition promoted	Number of storage sites constructed/rehabilitated	1	4	0
Output 18.1: Frankincense quality, production & value addition promoted	Number of Processing/Packaging Plants constructed	0	1	0
Output 18.2: Conservation of gum, resin Frankincense bearing tree species & forests improved	Number half-moons & soil bunds constructed under the trees	0	3	0
Output 18.2: Conservation of gum, resin Frankincense bearing tree species & forests improved	Number of gum, resin Frankincense bearing tree species planted	0	500	0

Outcome 19: Ease of Doing Business in Puntland Improved

Output	Indicators	Baseline	Target	Achievements
Output 19.1: Process of starting a business eased	Percentage improvement in the ease to register & operationalize a business	30% (according to the current operational system)	50% increase to reach 80%	50%
Output 19.2: Legal business policies and regulations are developed and enacted	Number of policies and acts developed and enacted	4 (investment law, License Law, quality control & standard law	4 new acts to be developed (company law, commercial law, Int property & chambers of commerce).	200%

Outcome 20: Growth of Trade in Puntland Promoted

Output	Indicators	Baseline	Target	Achievements
Output 20.1: International trade & local production improved	Percentage increase in local goods & products exported to the international markets	20% exports against imports	20% increase to reach 40% total export.	3%
	Number of small industries effectively operationalized	26 small industries (including Habo Tuna, water processing factories etc)	74 new industries established.	214 including baseline
Output 20.2: Public private partnerships improved	Number of effective public private partnership forums held	5 (Bossaso & Garacad ports, Bossaso electricity, and water companies in major towns)	6 new PPPs established.	5
Output 20.3: Entrepreneurship & SME forums organized	Number of forums organized	0	5	140%

Outcome 21: Local Investment in Puntland Enhanced

Output	Indicators	Baseline	Target	Achievements
Output 21.1: Local & international investments attracted	% increase in local investment	Medium	30% increase	67%
Output 21.1: Local & international investments attracted	% increase in foreign investments	1%	10%	30%
Output 21.2: Puntland investment forums facilitated	# of investment forums organized	1 forum annual	5 forums to be conducted	40%
Output 21.3: Puntland Investment Promotion Agency/office created	PIPA created & mandated	0	1 institution to be created	0

Outcome 22: Revenue Collection in Puntland Enhanced

Output	Indicators	Baseline	Target	Achievements
Output 22.1: Revenue collection from business operating licenses increased	Amount of revenue collected from business operating licenses	$300,000 Annual	20-30%	33.12%

Finance

- Under the objective of

Public Finance Management Reformed and Strengthened,

- notable achievements have been recorded, especially in building the administrative and technical capacity within Puntland's Ministry of Finance (MoF). **Outcome 23** has seen significant advancements in institutional coordination, legal framework development, budgeting, and tax improvements, despite challenges stemming from funding limitations, the COVID-19 pandemic, and regional conflicts. Addressing these issues will be critical for maintaining momentum and further strengthening the finance management system.

Outcome 23: Public Finance Management restructured and strengthened

Output	Indicators	Baseline	Target	Achievements
Output 23.1: Strengthen Institutional Capacity and coordination of functions in the Ministry	organizational performance increased	60%	100%	80%
Output 23.2: Legal framework policies, regulations and manuals developed	Number of laws reviewed	1	1	5
	Number of policies developed	1	3	4
Output 23.3: Credibility of the budget,	The percentage of credible budget preparation and its execution improved	90%	100%	85%
Output 23.4: treasury single account that combines accounts of all Puntland MDAs	All government accounts registered	50%	100%	50 accounts were registered
	All government accounts harmonized in to one single account	0%	100%	80%
	Professionally standard quarterly and annual report	60%	100%	4
Output 23.5: Accounting And Reporting Improved	Percentage of Domestic revenue increased	13%	63%	62%
Output 23.7: Taxation system improved	Percentage of the taxation System improved	Medium level (some tax heads are not taxed where some tax heads are automated)	100%	70%

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Monitoring And Evaluation Sub-sector

- The Ministry of Planning, in pursuit of the objective, *"Development Plan Targets Realized Within the Framework of this Strategic Document,"* has documented measurable progress in achieving this goal.

Outcome 24: Puntland Development Plan and MDAs Strategic Plans Developed

Outcome 25: Strengthening the capacity and statistical production of Puntland statistics system and data quality to meet the needs of the users

Outcome 26: Advance and strengthen the capacity of Puntland M&E system

Outcome 27: Aid Coordination system and partner cooperation enhanced

Outcome 28: MoPEDIC Institutional Capacity Improved

Outcome 24: Puntland Development Plan and MDAs Strategic Plans Developed

Output	Indicators	Baseline	Target	Achievements
Output 24.1: Puntland five years development plan developed	Puntland five-year development plan drafted and finalized	3YPDP-2 that has ended	5yrs Puntland Development plan to be finalized	100%
Output 24.2: MDAs strategic plans developed	# ministerial strategic plans developed	6 ministries have active strategic plans until 2021	18 (6 of the ministries strategic plans active until 2021)	11 ministries 61.1%
	# of government agencies strategic plans developed	6 agencies have active strategic plans until 2021	4 Audit, HADMA, water & Electricity Cooperation (6 more agencies strategic plans active until 2021)	1 25%
	# of public education institutions strategic plan developed	1 (PSU) has active strategic plan until 2022	2 PSU & GTEC (PSU strategic plan active until 2022)	0

Outcome 24: Puntland Development Plan and MDAs Strategic Plans Developed

Output	Indicators	Baseline	Target	Achievements
Output 24.3: Annual plans for MDAs to be developed and coordinated	Number of MDAs with annual plans	18 ministries have annual plans	23 agencies annual plans to be developed	22 agencies 95.7%
Output 24.4: Sector specific business case / proposals developed	Number of business cases and proposals developed	None	10 business cases and proposals to be developed	0

Outcome 25: Strengthening the capacity and statistical production of Puntland statistics system and data quality to meet the needs of the users

Output	Indicators	Baseline	Target	Achievements
Output 25.1: Upgrading the knowledge, skills, and performance of the personnel for the Puntland statistics system	Number of trainings provided.	5 trainings	25 rounds of trainings provided in the coming five years	29 trainings 116%
Output 25.2: Production of yearly Socio-economic statistical reports released	Number of statistical reports released.	3 (CPI, GDP, Puntland facts and Figures reports) and SDHS report	15 annual routine reports to be released	25 reports 5 reports per year 166.6%
Output 25.3: Strengthened administrative data recording and registration capacities of the PSU at MDAs	# of MDAs with effectively functioning information management systems (IMS)	3 (only 3 MDAs have effective IMS)	10 MDAs with effective IMS improved	5 MDAs 50%

Outcome 25: Strengthening the capacity and statistical production of Puntland statistics system and data quality to meet the needs of the users

Output	Indicators	Baseline	Target	Achievements
Output 25.4: Conduct Integrated household expenditure Survey	% of the HBS survey activities completed	First time	HBS survey completed by Dec 2022	100%
Output 25.5: Develop Business registration survey	% of the business registration survey activities completed	First time	Survey completed by Dec 2023	30%
Output 25.6: Conduct population census	% of the population census activities completed	Estimates is currently used	Complete population census survey	0
Output 25.7: Conducting Livestock population estimation survey	% of the livestock population survey activities completed	Estimates is currently used	Accurate livestock population figures known	0

Outcome 26: Advance and strengthen the capacity of Puntland M&E system

Output	Indicators	Baseline	Target	Achievements
Output 26.1: Integrated online web-based M&E system developed	PIMES developed and operationalized	M&E system in Puntland is manually monitored	Integrated M&E system is operationalized	100%
Output 26.2: Strengthen the capacities of government M&E personnel	Number of trainings provided	3 trainings annually	15 trainings to be conducted	2 training 13.3%
Output 26.3: Annual Joint Monitoring and Evaluation for projects/programs conducted	Number of projects Monitored and evaluated annually	29% of projects (50) is routinely monitored and evaluated	All projects implemented (Partners & Govt projects) fully monitored and evaluated	36 Projects 20.9%
Output 26.4: M&E Legal framework improved	M&E act developed and enacted	M&E Act not existed	Finalize the M&E act	0

Outcome 26: Advance and strengthen the capacity of Puntland M&E system (Continuous)

Output	Indicators	Baseline	Target	Achievements
Output 26.4: M&E Legal framework improved	M&E Strategic Plan prepared	M&E strategic plan not existed	M&E Strategic Plan in place and implemented	0
	Annual MDAs progress report produced	Second annual progress report	Carryout an effective evaluation of MDAs	3 One per year
Output 26.5: Research and development Unit established	Department of R&D unit established and operationalized	None	1 Research and development Unit established	0

Outcome 27: Aid Coordination system and partner cooperation enhanced

Output	Indicators	Baseline	Target	Achievements
Output 27.1: Aid mapping framework developed	Aid mapping database developed and maintained	Aid data was manually managed	An automated aid mapping system to be developed	100%
Output 27.2: Puntland aid allocation increased	% of aid allocations in Puntland increased	10% was targeted in 2019	Aid allocation in Puntland increased by 20% in 2024	0
Output 27.3: Collaboration and partner engagement is enhanced	# of consultation meetings with implementing partners conducted	Twice a year	10 consultation meetings in five years	10 meetings 20%
Output 27.3: Collaboration and partner engagement is enhanced	# of consultation meetings with donors conducted	Limited	Once quarterly	3 three meetings 15%
Output 28.3: Information Management Centre (IMC) for land and water established	Information Management Centre (IMC) for land and water created and operationalized	None	IMC operational	100%

Outcome 28: MoPEDIC Institutional Capacity Improved

Output	Indicators	Baseline	Target	Achievements
Output 28.1: Ministry's physical infrastructure improved	New HQ office constructed	Limited space	New HQ office constructed and equipped	100%
Output 28.1: Ministry's physical infrastructure improved	Regional sub-offices established	There is no regional office in place	2 regional offices (Bsaso and Galkacyo)	0
Output 28.2: MoPEDIC Human resource capacity improved	Number trainings conducted for HR	Two training quarterly	Three trainings quarterly	3%

Water Energy and Mineral

- Ministry of water energy and mining was responsible the attainment of these objective in PFYD-3
- Under PFYD-3, the Ministry of Water, Energy, and Mining made strides in the objectives of:

Development and adoption of green energy in Puntland promoted

Development of the Mining Industry in Puntland

Improved accessibility of Water in Puntland

Establishment of Petroleum Industry in Puntland

50
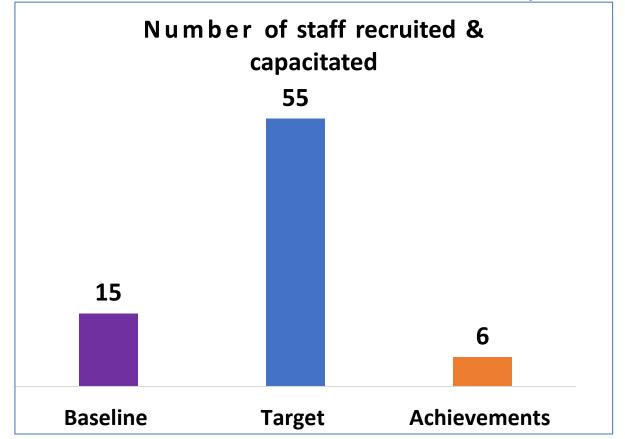
Outcome 29: Enhancing access to affordable sources of alternative Energy

Indicators	Baseline	Target	Achievements
Percentage increase in number of households using LPG for domestic use	35% House Holds in PL use LPG	85% to be achieved in 5 years	25%
MWs of solar energy produced	4 MW	17 MW	10MW
MWs of wind energy produced	1 MW	3 MW	N/A
Number of public centers using solar as alternative energy	120	500	25
Number of towns installed with solar street lighting	18	48	8

Outcome 30: Mineral Resources in Puntland Profiled

Indicators	Baseline	Target	Achievements
Number of studies conducted	0	2	4
Number of mineral testing laboratories established	0	1	0

Outcome 31: Human Resource in the Ministry of Mining Developed

Number of staff recruited & capacitated

Baseline	15
Target	55
Achievements	6

Outcome 32: Investment in Mining Sector of Puntland Attracted

Indicators	Baseline	Target	Achievements
Number of investors participating in the mining industry	0	2 (China & India)	0
Amount of money invested in mining industry	0	$5 million	0

Outcome 33: Water Infrastructure Developed

Indicator	Baseline	Target	Achievements
Number of boreholes have been drilled and are currently operational?	450	100 new boreholes	102
Number of water sources have been rehabilitated?	50 sources annually	200 additional water sources targeted	297
Number of water desalination plants have been created?	1	15 new towns	7
Number of rigs have been procured?	0	2 (one new drilling rig and one maintenance rig)	No data
Number of water labs have been established?	0	2	2
Number of dams and water catchments have been constructed or rehabilitated?	50	50	33
Number of water systems have been installed in urban and rural areas?	8	20 additional towns to be targeted	37

INFRASTRUCTURE SUB-SECTOR

Overall Achievement for subsector

71.8%

2. Public Works, Transport and Housing

- The main objective of this subsector was Improved Public Infrastructure, Housing & Roads

Outcome 1: Physical Infrastructure of Puntland Improved

Outcome 2: Administrative & Technical Capacity of the Ministry of Public Works, Housing & Transport (MOPWHT) Strengthened

Outcome 3: Institutional Capacity of the Ministry Upgraded

Outcome 4: Relevant Laws, Policies, Regulations & Codes Reviewed & Ratified

Outcome 5: Urban Town Planning Improved

2. PUBLIC WORKS, TRANSPORT AND HOUSING

Outcome 1: Physical Infrastructure of Puntland Improved

Indicator	Baseline	Target	Achievements
Number kms of primary tarmac roads Constructed Primary roads linking major Puntland cities Constructed (Kalabar-Bargal, El-Dahir-Erigavo, Garacad-Turdibi, Garowe-Talex, Dangoroyo-Eyl)	805km	400km	440km
Number kms of primary tarmac Roads rehabilitated Primary roads linking major Puntland cities rehabilitated (Bossaso-Galkayo, Garowe- Las-Anod, El-Dahir-Erigavo)	805km	500km	506km
Number of feeder roads rehabilitated	300km	150km	416km
Number kms of tarmac road constructed at districts 'Capital cities Tarmac roads at JPLG districts' capital cities constructed (Garowe, Galkayo, Gardho, Bossaso, Jarriban, Galdogob, Burtinle, Beila & Eyl)	45km	75km	30.5km

Outcome 2: Strengthened Administrative & Technical Capacity of the Ministry of Public Works, Housing & Transport.

Indicator	Baseline	Target	Achievements
MOHPWHT HQ building in Garowe constructed	1	1	0
Number of rooms/office space rehabilitated	4	5	3
Number of Testing laboratory established	0	3	2
Technical Workshop expanded and equipped	1	1	0
percentage of publically owned land repossessed by government	5%	25%	35%
Number of transport vehicles & other accessories provided	3	3	0
Percentage reduction of annual road traffic accidents	0	50%	N/A

Outcome 3: Institutional Capacity of the Ministry Upgraded

Indicators	Baseline	Target	Achievements
Number Study on viability of construction of coble stone roads conducted.	1	1	0
Number Capacity building trainings to various ministry departments, regional & districts officers conducted	10	10	10
Quality control training to support staff implementation of infrastructure works.	0	15	4
Number Trainings to private construction companies on implementation of works/services & technical standards & building specifications organized.	0	5	2
Percentage coverage e of ICT facilities in ministry premises.	30%	100%	45%

Outcome4 : Relevant Laws, Policies, Regulations & Codes Reviewed & Ratified

Indicators	Baseline	Target	Achievements
Puntland Contractors' Regulations Code endorsed by Cabinet & Parliament	0	1	3
Building Standards Code developed & adopted	0	1	3

Outcome 5: Urban Town Planning Improved

Activities	Baseline	Target	Achievements
Urban town planning of the major cities of Garowe, Galkayo, Gardho, Bossaso finalized & operationalized	2	6	11
Urban Land Management law approved by cabinet & passed by Parliament	0	1	1
National Housing Policy developed & enacted	0	1	0

Civil Aviation

- Main objective this section was **"Air transport access enhanced, and service quality developed".** Through
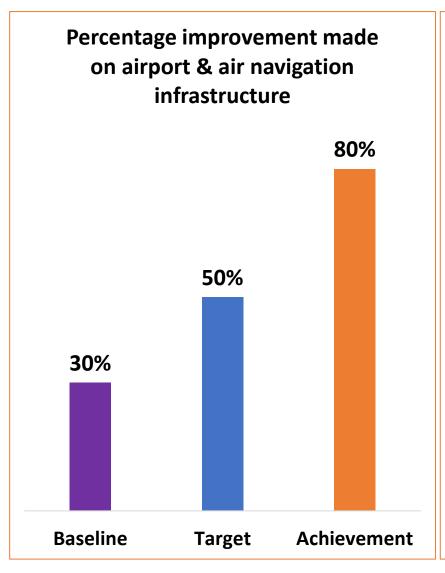
Outcome 6: Air Transport in Puntland Enhanced

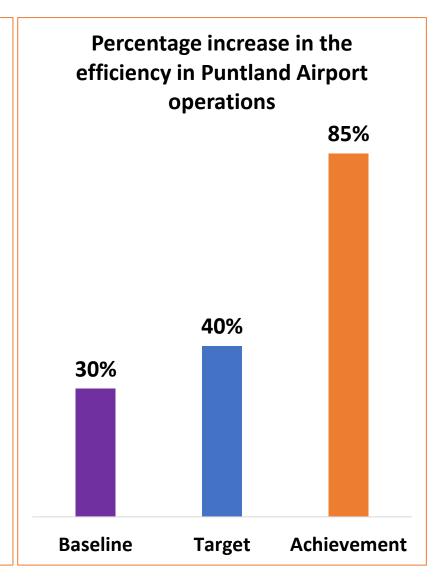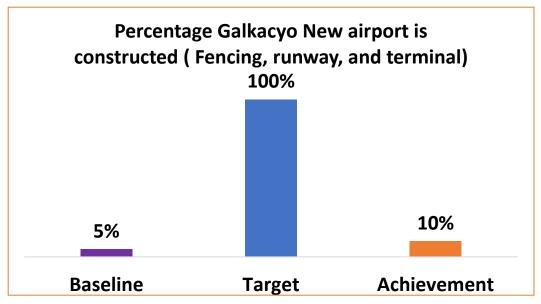## Outcome 7: Airport Infrastructure & Equipment Improved

Outcome 8: Institutional capacity of the Aviation Ministry upgraded
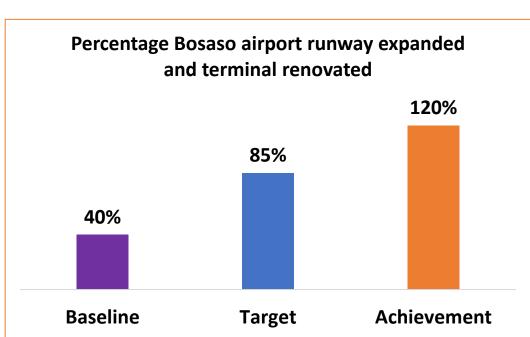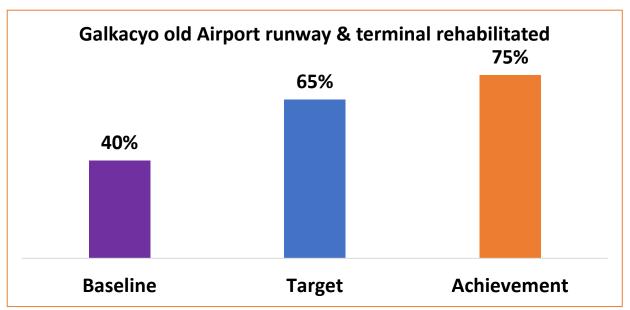
62

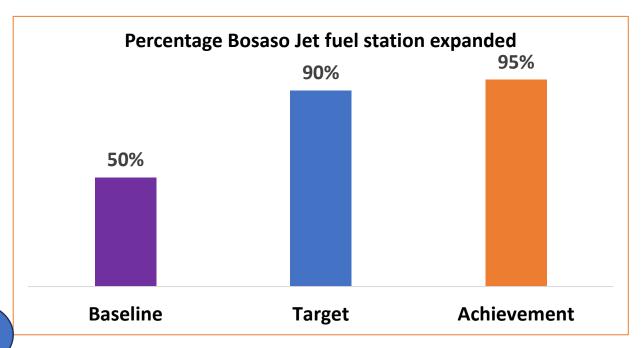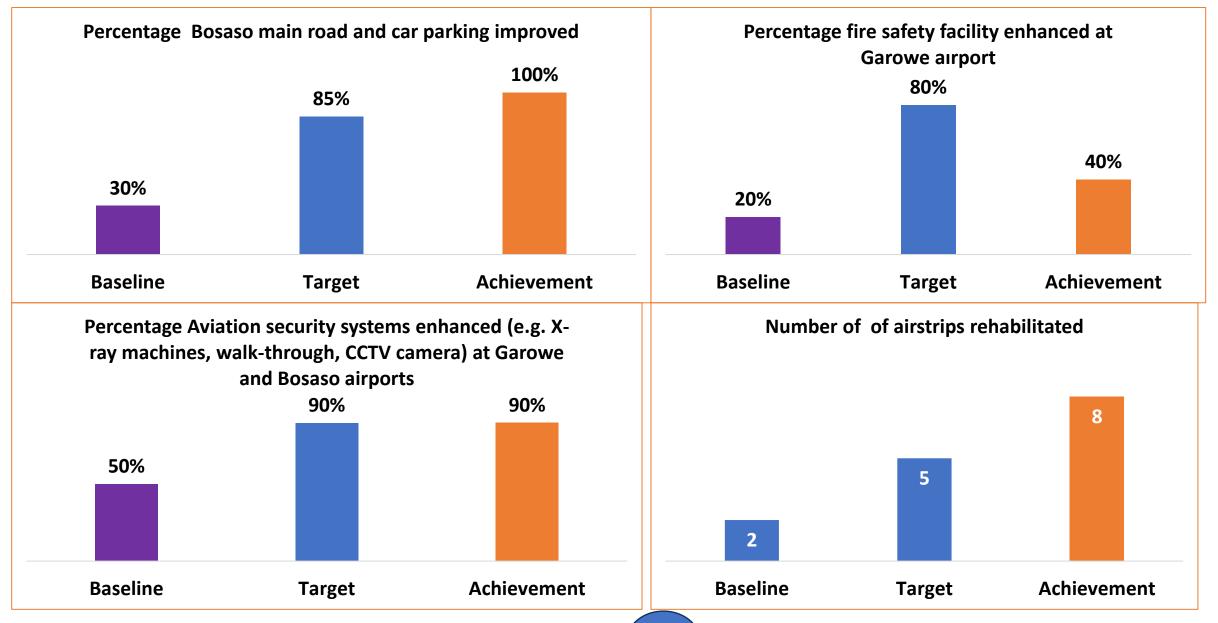# Outcome 6: Air Transport in Puntland Enhanced

Percentage improvement made on airport & air navigation infrastructure

- Baseline: 30%
- Target: 50%
- Achievement: 80%

Number of domestic and international flights in major airports increased

- Target: 21,822
- Achievement: 16,138

Percentage increase in the efficiency in Puntland Airport operations

- Baseline: 30%
- Target: 40%
- Achievement: 85%

Outcome 7: Airport Infrastructure & Equipment Improved

Percentage Galkacyo New airport is constructed (Fencing, runway, and terminal)

- Baseline: 5%
- Target: 100%
- Achievement: 10%

Galkacyo old Airport runway & terminal rehabilitated

- Baseline: 40%
- Target: 65%
- Achievement: 75%

Percentage Bosaso airport runway expanded and terminal renovated

- Baseline: 40%
- Target: 85%
- Achievement: 120%

Percentage Bosaso Jet fuel station expanded

- Baseline: 50%
- Target: 90%
- Achievement: 95%

Outcome 7: Airport Infrastructure & Equipment Improved

Percentage Bosaso main road and car parking improved
- Baseline: 30%
- Target: 85%
- Achievement: 100%

Percentage fire safety facility enhanced at Garowe airport
- Baseline: 20%
- Target: 80%
- Achievement: 40%

Percentage Aviation security systems enhanced (e.g. X-ray machines, walk-through, CCTV camera) at Garowe and Bosaso airports
- Baseline: 50%
- Target: 90%
- Achievement: 90%

Number of of airstrips rehabilitated
- Baseline: 2
- Target: 5
- Achievement: 8

Outcome 8: Institutional capacity of the Aviation Ministry upgraded

Indicator	baseline	Target	Achievements
HQ office constructed	1 in Garowe	1 new building	0
3 Sub-offices in major airports upgraded	0	3 new suboffices	2
School of aviation is established	1	1 school	0
Number of trainings conducted	Twice annually	10 trainings conducted	10
Puntland Civil aviation and airport policy developed and operationalized	0	1 policy	Under draft
Puntland airports rules and regulations act developed and enacted	0	I act	0
Puntland airport emergency plan developed and enacted Puntland airports manual book developed	0	I emergency plan	2
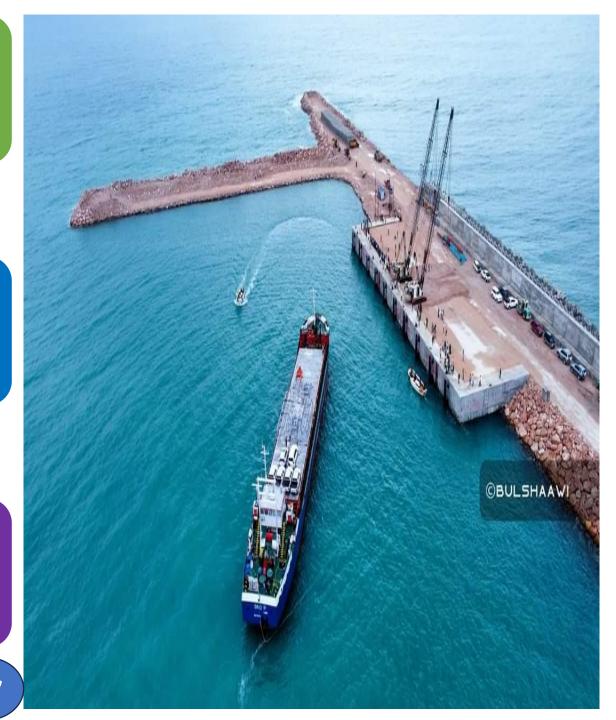
Ports Sub-sector

- The sub-sector priority was

"Efficiency of Port Services Enhanced"

- To realize this objective flowing outcome was measured

Outcome 9: Port Infrastructure & Shipping Services Improved

67

Outcome 9: Port Infrastructure & Shipping Services Improved

Indicator	Baseline	Target	Achievements
Percentage of Bosaso port expansion completed	0	100%	60%
Number of warehouses constructed	0	3	0
Containers terminal constructed	0	1	1
Percentage of Improved safety & security measures of the port	50% (Security level of the Bosaso port)	100% (50% to be improved in the two years 2020/2021)	55%
Percentage Completion of construction of Garacad port	10%	By the end of 2022, the construction of Garacad port to be completed	75%
Number of coastal communication centres established	0	8	2

Information & Technology Sub-sector

- This subsector aimed to achieve the objective:

"Enhanced ICT Infrastructure and Services Development."

- To accomplish this, PFYDP-3 targeted the following outcomes, and this evaluation report has assessed the progress made toward each outcome.

Outcome 10: ICT Infrastructure & Postal Services Improved

Outcome 11: Postal Service Re-invented, Reestablished & Operationalized

Outcome 12: Tourism, Culture & Heritage in Puntland Developed

Outcome 13: Growth of Media Industry in Order to Inform, Educate, Entertain the Citizens & Contribute to the Creation of Job Opportunities Enhanced

Outcome 14: Human Rights, Environmental and Gender Protection in Infrastructure Projects

Outcome 10: ICT Infrastructure & Postal Services Improved

Output	Indicators	Baseline	Target	Achievements
Output 10.1: Communication Law Reviewed and Approved	%Communication Law Reviewed and Approved	Act is draft	1 law to be developed and enacted	100%
Output 10.2: ICT policy developed	% ICT Policy drafted	Policy is draft	1 policy to be developed and operationalized	50%
Output 10.3: Connectivity in Puntland increased	% ICT connectivity in Puntland increased	70% is the current connectivity coverage	10% more connectivity coverage to be reached	71%
Output 10.4: E-government Policy	Number e-government policy drafted and reviewed	0	1 policy to be developed and operationalized	0

Outcome 10: ICT Infrastructure & Postal Services Improved

Output	Indicators	Baseline	Target	Achievements
Output 10.5: Second level of top-level Country Code Domain Name extended (Pl.So)	Govt Domain code to be harmonized	1 ministry current use the PLSo code	40 govt institutions is targeted to be reached	46 institutions 115%
Output 10.6: e-Government platform for efficient inter-government function as well as efficient delivery of services to the public developed	e-Government facilitated & emphasized	0	1	0
Output 10.7: ICT capacity of ministry staff built	# of staff trained	30 ICT personnel trained	50	19 was trained 38%

71

Outcome 11: Postal Service Re-invented, Reestablished & Operationalized

Output	Indicators	Baseline	Target	Achievements
Output 11.1: Puntland Postal Service Policy Developed, approved & implemented	Policy developed, approved & implemented	0	1 policy to be developed and operationalized	100%

Outcome 12: Tourism, Culture & Heritage in Puntland Developed

Output	Indicators	Baseline	Target	Achievements
Output 12.1: Historical Sites in 3 Areas Taleh, Eyl & Bargal rehabilitated & re-operationalized	# of historical sites rehabilitated & re-operationalized	0	3	0
Output 12.2: Cultural Promotion Policy fully developed, reviewed and approved	% Policy developed and implemented	Policy is draft	1 policy to be developed and operationalized	0
Output 12.3: Cultural Academy Centre	%of cultural academy developed and fully built, site has been identified	0	1	N/A
Output 12.4: Cultural programs developed & promoted	# of traditional festivals held	0	5	100%
Output 12.5: Tourism sites around the beaches, Golis mountains & nearby historical sites developed	# of sites developed	0	3 beaches to be prepared for tourism	0

Outcome 13: Growth of Media Industry in Order to Inform, Educate, Entertain the Citizens & Contribute to the Creation of Job Opportunities Enhanced

Output	Indicators	Baseline	Target	Achievements
Output 13.1: Media law reviewed and enacted	Percentage of media law reviewed & adapted	1	The existing media law to reviewed	100%
Output 13.1: Media law reviewed and enacted	Percentage of Puntland awareness law developed & adapted	0	1 law to be developed and enacted	100%
Output 13.2: TV and FM radios stations in the districts licensed	Percentage of TV and FM radio stations with operating licenses	0	All Puntland TVs and FMs stations will be fully registered and licensed	1000%

Outcome 14: Human Rights, Environmental and Gender Protection in Infrastructure Projects

Output	Indicators	Baseline	Target	Achievements
Output 14.1 Access to information and public participation on infrastructure projects	Number of public participation forums held on infrastructure projects	n/a	100% (all projects must undertake public participation information and forums)	0
Output 14.2 Human rights and environmental safeguards in the projects designs and implementation plans	Number of project documents and policies	n/a	100% compliance, requiring all project documents to include relevant safeguards clauses.	0
Output 14.3 Gender and anti-discrimination policies in infrastructure projects	Number of policies gender inclusivity	n/a	100% compliance, necessitating that all infrastructure projects incorporate gender mainstreaming and anti-discrimination policies)	0
Output 14.4 Complaints handling mechanisms in infrastructure projects investment agreements.	Project complaints handling policy and mechanism	n/a	100%, all projects must have a complaint handling mechanism	0

SOCIAL DEVELOPMENT SECTOR

Overall Achievement For Sector

54.2 %

Education subsector

Overall Achievement for subsector

86.5 %

76

PROGRESS OVERVIEW: Education Subsector in Puntland

Outcome 1: Enhanced Access and Equity in Education:

- Efforts were directed toward building more schools and expanding formal education to underserved communities. Despite challenges, including budget limitations and impacts from the COVID-19 pandemic, notable progress was made in increasing primary, secondary, and TVET school facilities

Outcome 2: Improved Efficiency, Quality, and Standards

- Key indicators included increases in student enrollment rates and teacher recruitment. Though enrollment growth faced barriers, progress in teacher recruitment and the employment of female teachers contributed positively to education quality and gender equity.
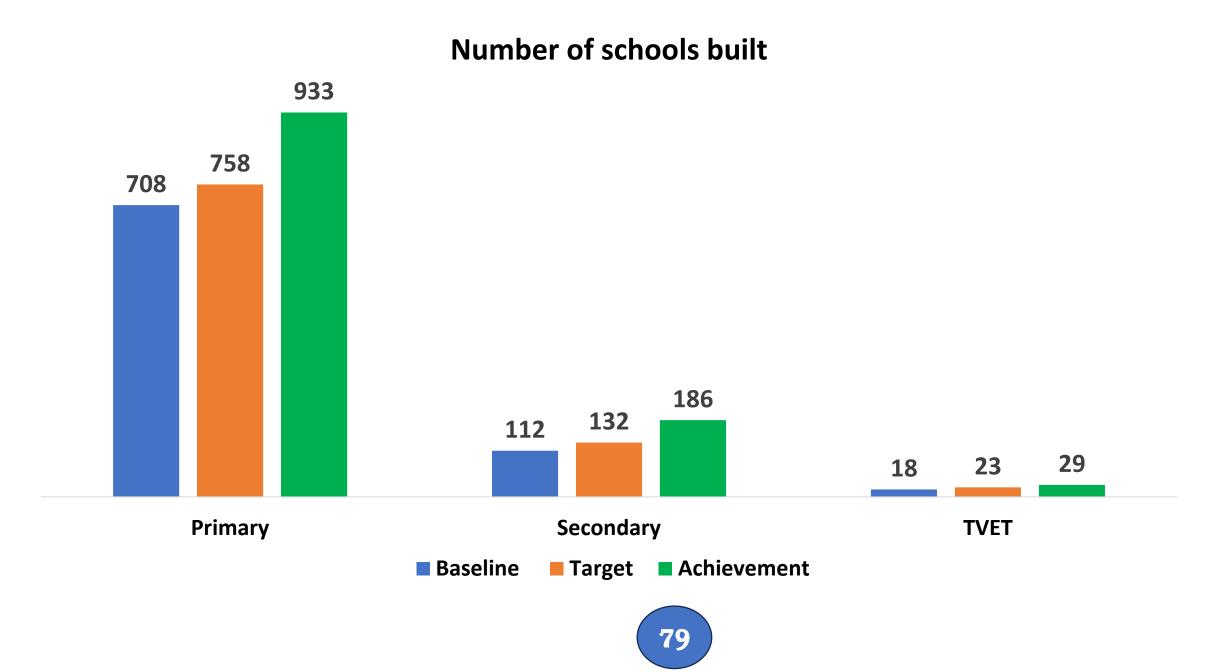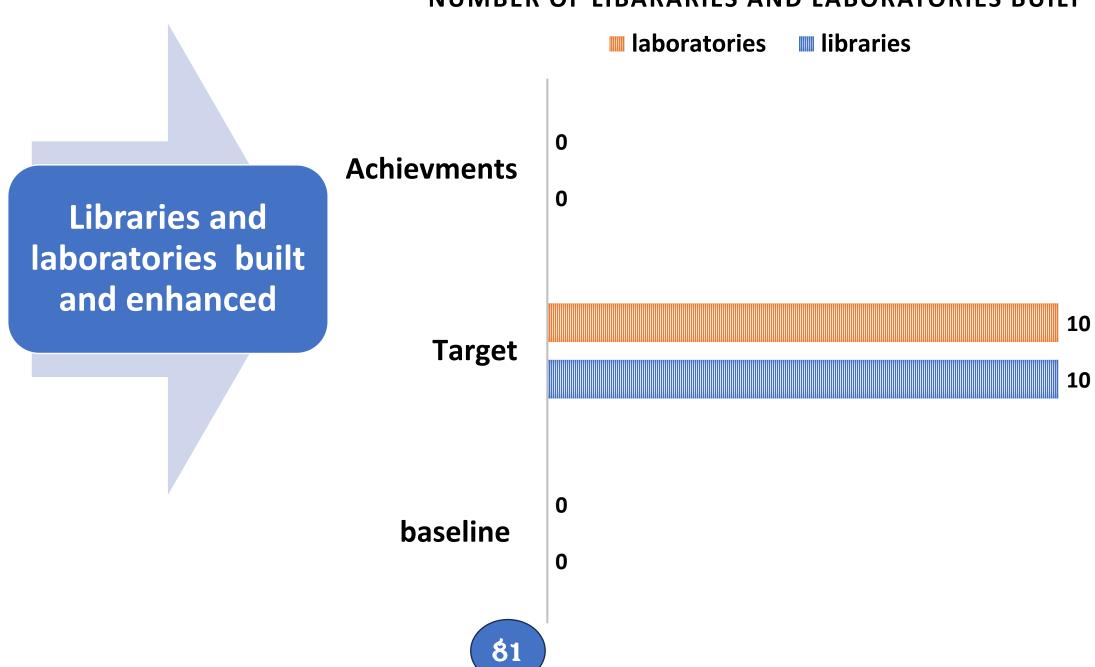
Outcome 3: Improved Efficiency, Quality, and Standards

- Key indicators included increases in student enrollment rates and teacher recruitment. Though enrollment growth faced barriers, progress in teacher recruitment and the employment of female teachers contributed positively to education quality and gender equity.

Outcome 4: Strengthened Education Systems and Administration

- Key indicators included increases in student enrollment rates and teacher recruitment. Though enrollment growth faced barriers, progress in teacher recruitment and the employment of female teachers contributed positively to education quality and gender equity.

Outcome 1: Improved access and equity in Education at all levels

Number of schools built

Primary: Baseline 708, Target 758, Achievement 933
Secondary: Baseline 112, Target 132, Achievement 186
TVET: Baseline 18, Target 23, Achievement 29

■ Baseline ■ Target ■ Achievement
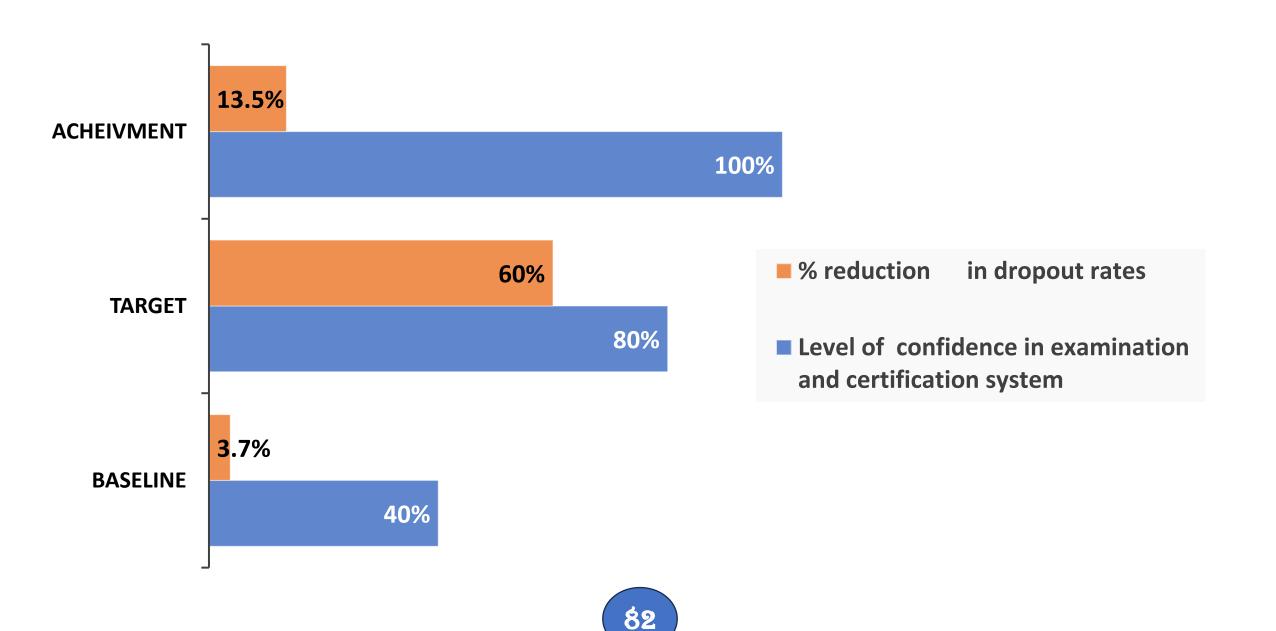
Outcome 1: Improved access and equity in Education at all levels

Outputs	Indicator	Baseline	Target	Achievement	2020	2021	2022	2023	2024
Output 1.2: Increased enrolment at all levels to promote equity	Percentage increase in enrolment rates (disaggregated by gender)	63.70%	88.70%	Average Boys' Percentage: *34.43%* Average Girls' Percentage: *30.15%* Average Total Percentage: *32.59%*	*33.3%* for boys *29.4%* girls total *31.3.0%*	*35.3%* for boys *28.8%* girls total *32.1*	*34.8%* for boys *30.2%* girls total *32.6%*	*34.8%* for boys *31.2%* girls total *33.0%*	*34.74%* for boys *31.13%* girls total *32.96%*
Output 1.3: Increased teaching staff hired including female teachers at all levels	Number of teachers employed	*4806* primary *1234* secondary *130* TVET	*5106* primary *1384* secondary *200* TVET	*5918* primary *1661* secondry *113* TVET	*5156* primary *1208* secondry *97* TVET	*5361* primary *1270* secondry *103* TVET	*5713* primary *1456* secondry *131* TVET	*5747* primary *1502* secondry *108* TVET	*5918* primary *1661* secondry *113* TVET
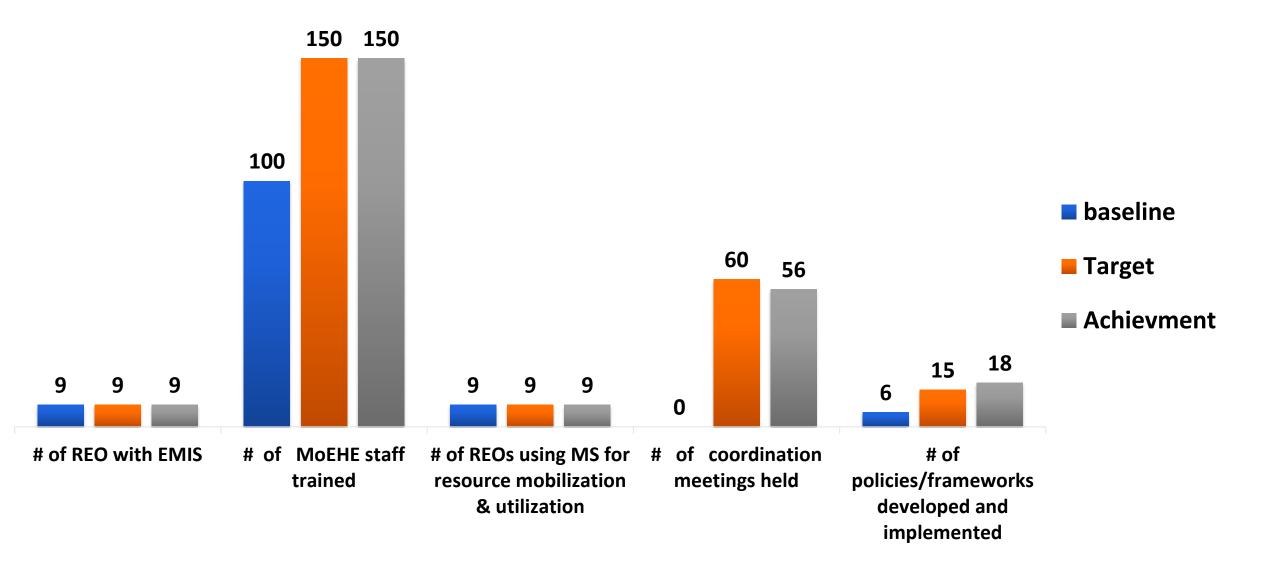
NUMBER OF LIBARARIES AND LABORATORIES BUILT

laboratories   libraries

Libraries and laboratories built and enhanced

Achievments   0
               0

Target   10
          10

baseline   0
            0

81

Outcome 2: Improved efficiency, quality and standards of education

Legend:
- **% reduction in dropout rates** (orange)
- **Level of confidence in examination and certification system** (blue)

	% reduction in dropout rates	Level of confidence in examination and certification system
ACHEIVMENT	13.5%	100%
TARGET	60%	80%
BASELINE	3.7%	40%

82

Outcome 3: Strengthened Systems and Administration

HEALTH SUBSECTOR

Overall Achievement for subsector

31.9 %

84

Health
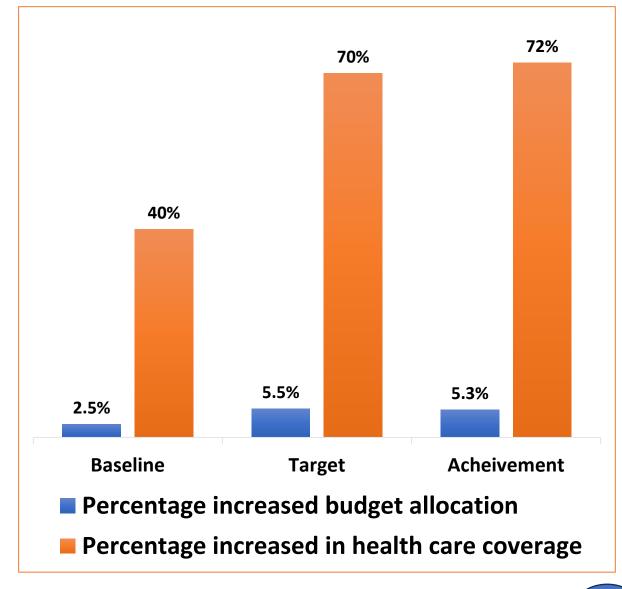
Outcome 4: Improved access to health care services
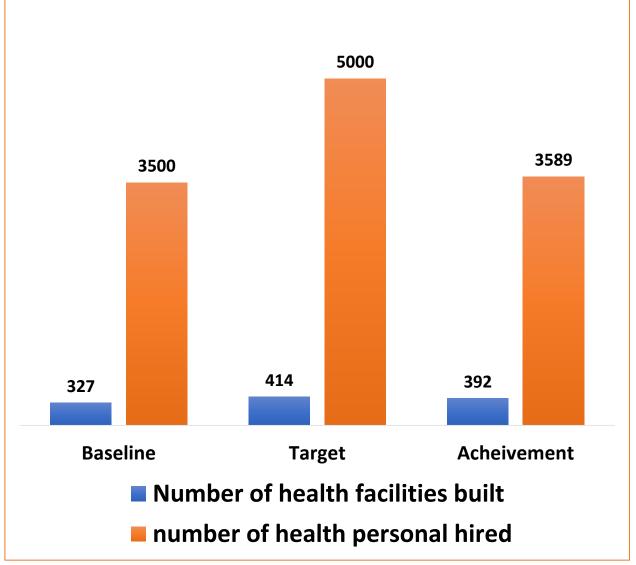
Outcome 5: Enhanced quality and standards of medical services and drugs

Outcome 6: Improved Access to Mental Health Care
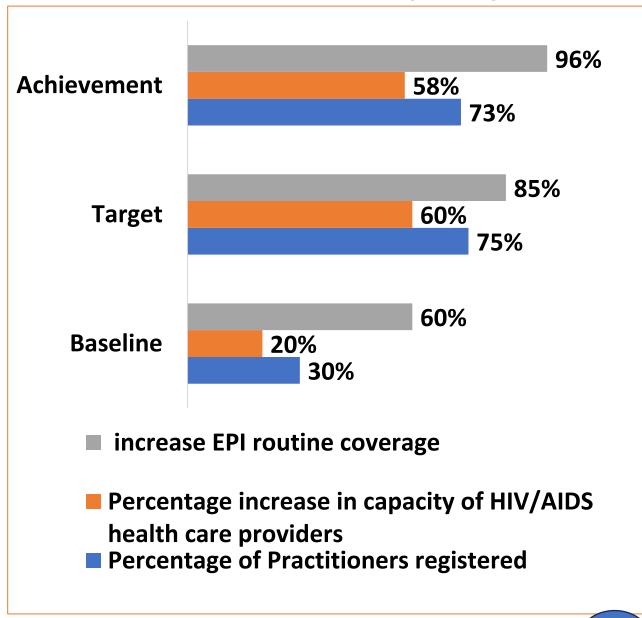
85

Outcome 4: Improved access to health care services

Left chart — Budget allocation and health care coverage:

	Baseline	Target	Acheivement
Percentage increased budget allocation	2.5%	5.5%	5.3%
Percentage increased in health care coverage	40%	70%	72%

Right chart — Health facilities and personnel:

	Baseline	Target	Acheivement
Number of health facilities built	327	414	392
number of health personal hired	3500	5000	3589

Indicators	Baseline	Target	Achievement
Number number of health workers and management trained on human rights	0	5	N/A
Number of health personnel trained (disaggregated by gender)	7	35	N/A
Level of efficiency in referral system & HIMS	50%	80%	100%
Percentage coverage of PHS in rural & remote regions	30%	75%	N/A

Outcome 5: Enhanced quality and standards of medical services and drugs

Indicators	Baseline	Target	Achievement
%increase in quality & safety of medicine?	20%	70%	N/A
% of health facilities with waste management facilities	15%	90%	N/A
%increase R&D	10%	50%	N/A

Chart data:

Achievement: 96% (increase EPI routine coverage), 58% (Percentage increase in capacity of HIV/AIDS health care providers), 73% (Percentage of Practitioners registered)

Target: 85%, 60%, 75%

Baseline: 60%, 20%, 30%

Legend:
- increase EPI routine coverage
- Percentage increase in capacity of HIV/AIDS health care providers
- Percentage of Practitioners registered

88

Outcome 6: Improved Access to Mental Health Care

In this outcome no achievements have been reported

Indicator	Baseline	Target	Achievement
Puntland Mental Health Strategy 2020-2024	0	1	0
Develop mental health action plan 2021-2022	0	1	0
Review Puntland Health policy to ensure mental health care is sufficiently integrated with primary health care.	0	1	0
Percentage increase in budget allocation to mental health provision	0	80%	0%
Number of staff recruited and trained	0	N/A	0
HMIS capacity to evaluate and monitor mental health care statistics and provision	N/A	100%	0%

Women and Social Affairs Subsector

Overall Achievement for subsector
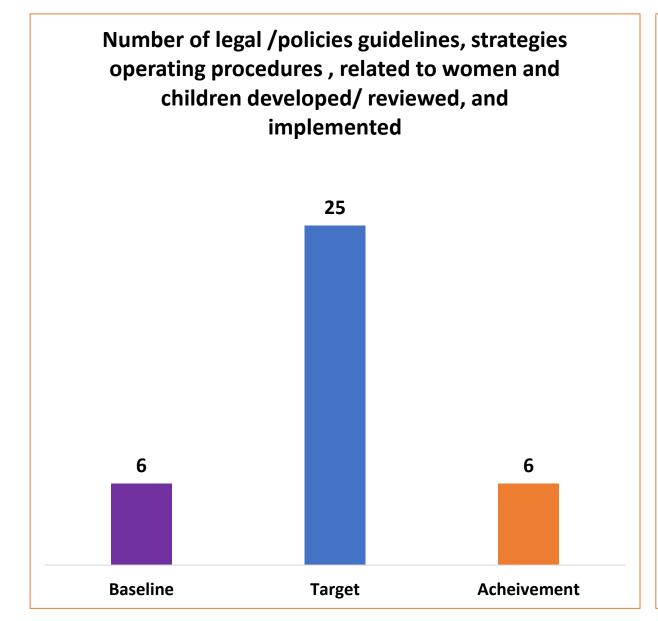
82.5 %
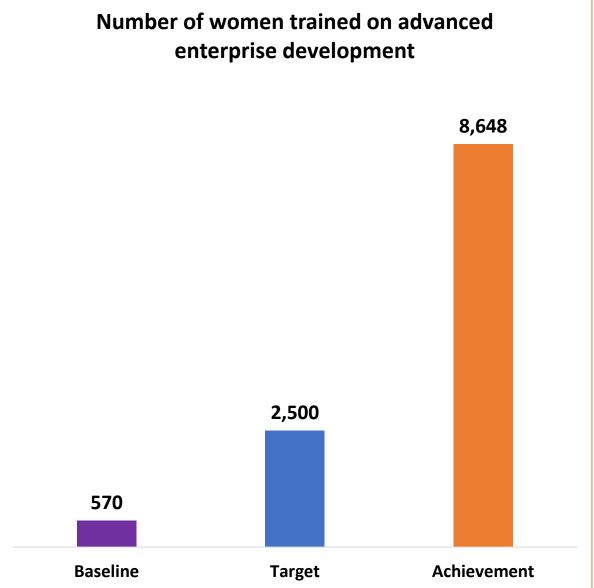
Women and Social Affairs Subsector
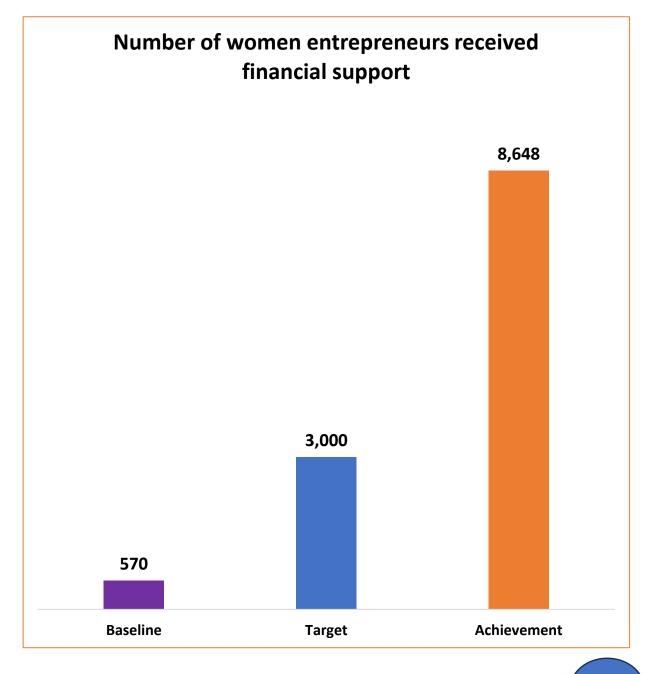
- The Puntland Five-Year Development Plan (2020 – 2024) Acknowledging the essential role of gender equality in fostering inclusive growth, the plan incorporates
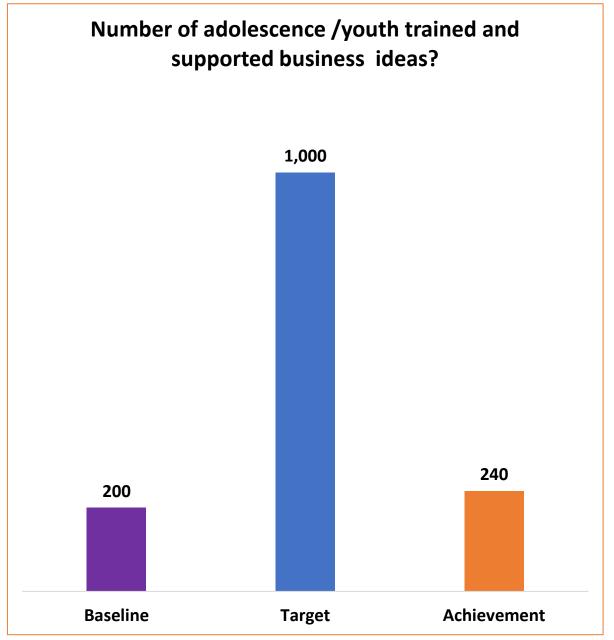
Outcome 7: Gender mainstreaming in policy processes enhanced.

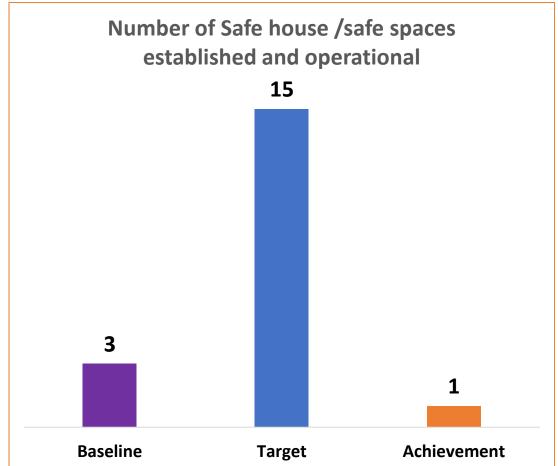- aims to integrate gender perspectives across various sectors through seven defined outputs.

Number of legal /policies guidelines, strategies operating procedures , related to women and children developed/ reviewed, and implemented

Baseline	Target	Acheivement
6	25	6

Number of women trained on advanced enterprise development

Baseline	Target	Achievement
570	2,500	8,648

Number of women entrepreneurs received financial support

Baseline: 570
Target: 3,000
Achievement: 8,648

Number of adolescence /youth trained and supported business ideas?

Baseline: 200
Target: 1,000
Achievement: 240

Number of advocacy campaigns, events, trainings, workshops conducted

Baseline	Target	Achievement
20	200	371

Number of Safe house /safe spaces established and operational

Baseline	Target	Achievement
3	15	1

Number of survivors received multi sectoral GBV services	
Baeline	150
Target	550
Achievement	20,487

Youth and Sports Subsector

Overall Achievement for subsector
29.7 %

95

Labor, Youth & Sport Sub-sector:

- **This sub-sector have been expected to accomplish these 5 outcomes**

Outcome 8: Human Resource Capacity enhanced

Outcome 9: Youth employment and empowerment enhanced

Outcome 10: Institutional Capacity of Ministry of Labor, Youth & Sports Enhanced

Outcome 12: Improved capacity for the Puntland Civil Service Commission

Outcome 13: Improved institutional capacity for the Puntland Aids Commission

Outcome 8: Human Resource Capacity enhanced

Indicators	Baseline	Target	Achievement
# Of Databases Developed	1	1	0
% Of Retiring Staff Pensioned	0%	420	421
# Of Civil Servant Provided Capacity Building Opportunities Policy	360	3,100	1,100
Review Private Labor Law #65, Pension Act & Pay And Grading Policy	An existing acts and policies to be reviewed		1. pension law and policy was amended and approved 2. Civil service law Lr.12 was amended and approved 3. Drafted private labour
Develop Human Resource Planning And Forecasting Policy	0	1	0
Human Resource Information Management Policy	0	1	0
Develop Occupational Health And Safety Policy	0	1	0

Outcome 9: Youth employment and empowerment enhanced

Indicator	Baseline	Target	Achievement
# of youth trained in locally marketable technical and vocational skills?	1,050	8,500	7,109
# of bureaus and internship/apprenticeship programs established?	0	1	0
# of sports facilities constructed and repaired?	3	6	3
Operationalized Youth Development Fund?	0	1	0
% Proportion of youth educated in human rights, peace and stability promotion?	2,500	25,000	270,000
# Sports Policy Developed?	0	1	0
youth act developed?	0	1	1
# of TVET and job creation policy?	0	1	1
% Proportions of youth participating in youth-led initiatives?	4	25	1,800
Proportions of youths with access to employment opportunities?	1,300	9,800	1,674
# of youth development canters constructed and the existing canters maintained?	4	4	9

Outcome 10: Institutional Capacity of Ministry of Labor, Youth & Sports Enhanced

Iindicator	Baseline	Target	Achievement
# of Office premises constructed for the ministry?	1	1	0
# of Offices space for IPAM to be constructed?	0	1	0

Outcome 11: Improved Social welfare for the vulnerable groups

indicator	Baseline	Target	Achievement
Capacity building done for SWA	0	N/A	510
# of regional offices staffed and operational	0	9	0
Proportions of PLWDs, IDPs and Orphans & minority ethnicities covered by SWA?	20%	80%	20%
# of vulnerable groups financially supported?	0	400	354,025

Puntland Aids Commission

Overall Achievement for subsector *76.9 %*

100

Outcome 13: Improved institutional capacity for the Puntland Aids Commission

Indicators	Baseline	Target	Achievement
Number of annual public campaigns conducted	N/A	5	20
Percentage of PLWHA with access to socioeconomic support	N/A	80%	62%
Number of trainings and development programs conducted	N/A	3	7
Number of physical facilities built/provided	1 rented office in Garowe	2 office, 2 vehicles and assorted office equipment	Office furnitures was provided for 9 HIV service facilities

Humanitarian and Disaster Management

Overall Achievement for subsector

17.5 %

102

Outcome 14: Enhanced Capacity for Disaster Management

- This outcome focuses on enhancing capacity for disaster management through enhancing operational

- capacity for disaster response and restoration, enhancing systems for early warning and disaster detection,

- improving the technical and human resource capacity for disaster management and improving the physical

- infrastructure and facilities for HADMA.

Outcome 14: Enhanced Capacity for Disaster Management

Indicator	Baseline	Targets	Achievement
# of vehicles and equipment purchased	N/A	2 vehicles procured	Partially met (1 vehicle, 2024)
Early warning system developed and operationalized	N/A	1 early warning system established	No achievement
# of staff training	0	100 staff members trained	Partially met; only 24 staff members trained
# facilities built	1	3 regional offices established	Not achieved

RULE OF LAW, JUSTICE, AND SECURITY SECTORS

Overall Achievement for sector

57.3 %

105

Rule of Law, Justice, and Security Overall Achievement for subsector *59.5%*

- This subsector was expected to achieve flowing outcomes:

Outcome 1: Effective and Efficient Judiciary Services Enhanced

Outcome 2: Integrity, Transparency and Accountability of the Judiciary Improved

Outcome 3: Administrative, Management and Infrastructural Capacity of the Judiciary Enhanced

Outcome 4: Human Rights of Vulnerable groups particularly Women & Children Promoted

Outcome 5: Effective and Efficient Prison and Social Rehabilitation Services Provided

Outcome 6: Enhanced Administrative, Management and Infrastructural Capacity of the Prison Services

Outcome 7: Integrity, Transparency and Accountability of Prison Services Enhanced

Outcome 8: Effective and Efficient Legal framework and Policy Coordination is Improved

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Outcome 14: Effective & Efficient Judicial Services Enhanced

Indicators	Baseline	Target	Achievements
What is the level of confidence in public prosecution?	Medium (30% to 50%)	High (70% to 80%)	20% (Low)
Which districts have access to mobile courts?	27	14	2
How many gender-based violence cases have reported and prosecuted?	140 cases annually	25% incidence reduction	15% reported & prosecuted
What is percentage of the Public that believes Courts are Impartial regardless of gender, ethnicity or religion?	Medium (30% to 50%)	High (70% to 80%)	14%
What is the percentage reduction in the duration of processing court cases from hearing to judgment?	Medium (50% to 60%)	High (70% to 80%)	15%

Outcome 15: Integrity, Transparency & Accountability of the Judiciary Improved

Indicators	Baseline	Target	Achievements
What is the percentage of the public believing judges are able to make decisions free of interference From government or politicians?	Medium (30% to 50%)	High (70% to 80%)	9 % (Low achievement)
How many public complaint response mechanisms are established?	0	1	0

Outcome 16: *Administrative, Management & Infrastructural Capacity of the Judiciary Enhanced. In this evaluation period of five years, one automated case management & data integrity protocol is supposed to be developed for courts; however, it is not achieved. Judges & prosecutors are assigned Security Personnel more than the target which was* **49**, *but over* **65** *judges has availed security details. The ending five year planned* **10** *motor vehicles are assigned to judges and prosecutors,* **2** *vehicles only managed to be supplied. Finally, it was planned* **5** *new courts to be constructed, however, only* **3** *courts have been constructed with public fund contribution.* **10** *legal trainings are offered to judiciary personnel. The scale set for the sufficiency of remuneration to recruit & retain judges & prosecutors at the entry level only achieved lowest level which was 1 (scale 1-6).*

Indicators	Baseline	Target	Achievements
How many Automated Case management & data Integrity Protocols are developed?	0	1	0
How many judges & prosecutors are assigned Security Personnel?	10	49	20
How many motor vehicles are assigned to judges and prosecutors?	7	10	2
How many courts are constructed?	13	5	3
How much legal training is offered to judiciary personnel?	2	5	10
What is the Sufficiency of remuneration to recruit & retain judges & prosecutors at the entry level?	1	3	1

Outcome 18: *Effective & Efficient Prison & Social Rehabilitation Services Provided. Under this outcome low improvement Prisoners' health, welfare & rehabilitation services through human rights-based approaches achieved. The security, safety & order in custodial corps has not much improved, some incidents of prison break happened during the reporting period.*

Indicators	Baseline	Target	Achievements
How many female wing A31s are in the prisons?	2	3	3
How many programs for clean water & sanitation are implemented in custodial services?	3	2	2
How is the existence and quality of health services (psychosocial) provided to prisoners (scale of 1-6)?	1	6-Mar	4
How many prisoners are trained and equipped with vocational skills?	20%	80%	450
How many medical officers are staying per prison?	1	3	1
How is the improvement in security, safety, and order in the custodial corps?	60%	85%	30%

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How many prisoners are trained and equipped with vocational skills?	20%	80%	450
How many medical officers are staying per prison?	1	3	1
How is the improvement in security, safety, and order in the custodial corps?	60%	85%	30%

Outcome 19: Administrative, Management & Infrastructural Capacity of the Prison Services Enhanced. Under this outcome, provision of adequate material resources for custodial services in Puntland improved through building one more prison and commissioning **3** more vehicles for the prison services. Skills & capacity of custodial officers strengthened through training and awareness over **100** prison staff Effective utilization of resources in compliance with human rights standards by custodial services management through the respect of human rights, and prison inspection by the ministry of justice and oversight institutions twice annually, however, prisons does not have data management system to allow easy data management and follow-ups.

Indicators	Baseline	Target	Achievements
How many prisons are in the nine regions?	4	3	1
How many prisoners have prison facilities?	400	250	0
How many vehicles provided to prison services?	7	4	3
How many training programs are given to custodial officers?	2	10	4
What is the frequency of prison inspections and follow ups?	Twice annually	Quarterly	Quarterly
How is the improvement in adherence to human rights in prisons or custodial services?	50%	80%	0
How is the existence of automated record-keeping and information management systems??	0	1	0

Outcome 20: *Integrity, Transparency & Accountability of Prison Services Enhanced through performance monitoring, evaluation & inspections strengthened. This outcome is achieved via periodical monitoring visits by the ministry of justice and human rights institutions.*

Indicators	Baseline	Target	Achievements
How many times human rights organizations are allowed to inspect prisons?	2	2	2
How many times are prisons inspected by the Ministry of Justice, Security, and Judiciary to be visited?	Biannual	Quarterly	Triannual

Outcome 21: *Effective & Efficient Legal framework & Policy Coordination Improved. Under this outcome it has been achieved development of* **6** *new laws,* **9** *legal skill training for the ministry staff conducted, one legal expert engaged at the ministry of justice, adequacy of the ministry staff salary has not been determined yet, infrastructural and administrative capability and capacity of management has not changed, it remains as it was with the only change was recruiting two female staff part of gender empowerment.*

Indicators	Baseline	Target	Achievements
How many laws developed and implemented by the Ministry?	7	10	6
How is the high skills legal training for line MDAs personnel?	1	5	9
How many legal experts at the Ministry?	3	5	3
How is the adequacy of the salaries of ministry staff to recruit and retain them? (scale of 1-6)	1 scale	3 scale	0
Did the Ministry HQ physical space is expanded?	8	8	0
How many regional offices for the ministry to be constructed?	0	4	0
Is there any review of strategic plans for the ministry?	2.5yrs (Mid review & end review	2.5yrs (Mid review & end review	Once
Is there an information management system for the Ministry?	0	1	0
How many professional women are employed by the ministry?	6	6	0

SECURITY SUBSECTOR

Outcome 1: *Organizational and Personnel Capacities Developed, the target was* **210** *activities while the outcome has achieved* **243** *which has surpassed the expectation. The process of security sector reform,* **18** *policies, procedures and acts are developed which surpasses the target which was only* **7**. *During the five year reporting period* **7** *Departmental functions restructured and* **9** *project based staff recruited.* One of the main objectives of the plan was *Ministry's personnel and other related security officials capacitated through trainings, almost* **20** *batches of different security forces have graduated during the five years. Operational requirements provided for police station through construction of* **8** *police stations, equipping the* **8** *stations and renovating another* **5** *police station all funded by the joint police project. Another strategic intervention under this outcome achieved is the human resource policy for the security forces developed and over* **6855** *members of the security screened and their biometrics documented for identification and salary processing. Security sector equipped with* **22** *vehicles,* **5** *mobiles for calling centers,* **25** *vehicle tracking systems and* **50** *VH communication systems.*

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Indicators	Baseline	Target	Achievements
How many policies/acts was Implemented	2	7	13
How many organizational restructured completed	8 dept.	6 dept.	7
How many competent skilled staff hired	2	15	23
How many capacities building and training conducted	2	10	10
How many security personnel patches trained (Police and Darawish)	2	15 patches	20 patches
How many police stations fully equipped	6	16	10
How many Police Stations Renovated	6	16	10
How many New Police Stations built	7	10	10
How many human resource policy Developed and implemented	1	1	1
How many Patches of Security Forces registered, selected, screened and right sized via biometrics	2	15	15
What are the Affirmative action implanted	2%	20%	20%
How many new police stations built?	7	12	10
How many vehicles procured for security services	15	40	22
How many security personnel provided with communication equipment	20	100	80

Outcome 2: *Human resource capacities of both public and private security agencies built through Security coordination meetings on security sector reform within the state agencies and with partners of security working group. This outcome has achieved* **28%** *of the target.*

Indicators	Baseline	Target	Achievements
How many coordination meetings held?	12	120	34
How many of meetings held yearly?	12	60	32

Outcome 3: *Weapons reduction scaled up and DDR engagement strengthened. This outcome, when reviewed the data available only **48** percent is achieved. Public awareness on demobilization, disarmament and reintegration conducted on **9** quarterly bases. During the period of 2020-2023, the ministry has also developed **3** policies and regulations regarding Demobilization, disarmament and reintegration, however, we could not confirm if the policies and the regulations implemented or not. Another important planned activity which is not implemented is the disarmament, demobilization and reintegration of the youth militia or from armed terrorist groups in Puntland.*

Indicators	Baseline	Target	Achievements
How many quarterly awareness raising campaigns was Conducted?	3	20	9
How many districts with demobilization sign posts?	7	50	0
How many policies and regulations developed?	2	5	3
How many youths disarmed, demobilized and reintegrated?	420	5000	0
How many youths disarmed, demobilized and reintegrated?	420	5000	0

Outcome 4: *Cooperation, networking and coordination among security partners strengthened at the rate of **37%** (280/104) achieved from the target. Security sector cooperation and coordination monthly meetings held **32** times in the last **4** years which is also focused the security sector reform progress sharing. Due to COVID-19, it is not utilized the joint security sector governance programme framework except trainings on the system framework and how it works for the ministry staff as capacity building.*

Indicators	Baseline	Target	Achievements
What are the numbers of coordination meetings held?	0	5	8
What Extent of utilization of JSSGP framework?	15%	100%	50%
What is the Frequency of meetings held in a year?	12	12	8

Outcome 5: *Mechanisms for immigration, counter violence extremism, human trafficking/smuggling, piracy and other drivers of violence developed* **60%** *but implementation does have enough evidence to support, therefore, we assume that little is implemented. Two draft guiding policy, strategy and framework in addressing of terroristic groups, piracy and other drivers of violence developed which is still pending before the cabinet. The ministry of security held three review workshops for Laws on Terrorism, Human Trafficking, Piracy and Other Drivers of Violence. Patrol operation unit at border crossings and check points operationalized in six districts (Bosaso, Armo, Qardho, Garowe, Burtinle and Galkaio). The ministry had in their plan to build security intelligence network for countering terrorist, pirates, smugglers and other violent activities, however, it is not materialized for many reasons.*

Indicators	Baseline	Target	Achievements
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Indicators	Baseline	Target	Achievements
How many Policies implemented	2	10	2
How many review workshops held for Laws on Terrorism, Human Trafficking, Piracy and Other Drivers of Violence	1	8	3
How many border districts with operational border patrol units	2	5	6
How many Security network and intelligence information System established	2	5	N/A
How many disengaged defectors rehabilitated?	40	200	N/A
How many illegal immigrants and victims of human trafficking recovered	48,000	100,000	N/A
Level of successful arrest and prosecution of perpetrators of illegal immigration and human trafficking	300	15k	N/A
How many documented in customer satisfaction at Garowe and Bossaso Airports and Ports?	3000	150k	N/A
How many airports and ports procedures using risk assessment methodologies?	2	5	N/A
What are the number of trafficking in persons reports that are investigated?	100	80k	N/A

Outcome 6: *Cooperation between communities and security providers to restore mutual trust enhanced **57%** in the last 4 years. The ministry has developed community policing policy which is pending before the cabinet for approval, also **21** districts has started establishing community policing programme supported by the JSSGP. Similarly, the community policing programme works as safety committee in partnership between the business and the neighborhood in the same **21** districts. In order to deepen the rule of law, the ministry has established **4** civilian oversight committees on policing and police conducts and community safety.*

Indicators	Baseline	Target	Achievements
How many communities policing drafted?	1	1	1
How many communities policing levels implemented	4	36	21
What are the number of neighborhood safety committee established	4	36	21
How many Oversight committee established	1	9	4

Outcome 7: *Demining, land safety restoration and landmine victim support carried out achieved* **26%** *only. The ministry has* **3** *mobile mines risk education (MRE) teams, also surveyed Mudug, Nugal and parts of Sool. Clearance and destruction of un-exploded object (UXO) and landmines have not performed and teams have not deployed lack of financial support. Also it is not available or doesn't exist the number of landmine victim assisted*

Indicators	Baseline	Target	Achievements
How many Mobile MER Teams?	1	10	3
How many districts surveyed for landmines and UXOs 3 (Nugaal, Muduq, Sool)?	2	12	2
How many Security Officers trained on Demining and Destruction of UXOs and EOD?	25	100	N/A
How many Contaminated places/ areas cleared?	2	20	N/A
How many Mine Detector Dogs Acquired?	2	7	N/A
How many victims of UXOs and Landmines had given assistance?	1	50	N/A

Outcome 8: *Information sharing and communication technologies improved. This outcome underperformed and the only activity achieved is generating security reports* **80%.** *The ministry has generated almost* **48** *security information report. The rest of activities planned from2020-2024 has not performed including the communication strategy, policy and channels, security database and publication of security progress report.*

Indicators	Baseline	Target	Achievements
How many Security Information Report generated?	4	60	48
How many organizational communication strategy was implemented?	1	3	N/A
How many security database systems developed?	1	3	N/A
How many Publications developed and disseminated	1	5	N/A

Outcome 9: *Conflict Management and Resolution within sub-clans and other Conflicted Environments Enhancement achieved only 37%. The ministry has established 4 early warning systems mechanisms to prevent clan conflicts. Peace education campaigns to reduce clan conflicts in 9 rural areas conducted. Media outreach programs strengthening peace and conflict resolutions published 3 times in the last 5 years. Peace and security award for public not implemented.*

Indicators	Baseline	Target	Achievements
How many Early warning systems mechanisms established	3	9	5
How many regions where Peace education campaigns are conducted	2	20	9
How Frequency of publication of events and programs?	1	9	1
How Frequency of Awards on Peace and Security?	1	5	N/A

Outcome 10: *Application of human rights-based approach to security service delivery promotion achieved only* **11%.** *The rates, percentages and numbers are mixed and calculating was difficulty in order to translate the date into meaningful report. The number of securities personnel trained on gender sensitive service delivery is* **500** *and the number of the gender violence reports investigated average in the last 4 years is* **17** *reports per year. The number of women in the security forces have increased average rate of 24 women per year in the last 4 years.*

Indicators	Baseline	Target	Achievements
How many securities personnel trained on gender sensitive service delivered?	200	5,000	500
How many reports of violence against Girls and Women that are investigated?	20	100	69
How is the number of women who have increased in the security forces?	5%	20%	10%

Outcome 11: *Puntland Private Security Agencies and Their Personnel Registered and Licensed achieved* **27%.** *Private security companies registration policy is developed, and now it is under review for validation and adoption. Private security regulation act drafted, under review with the security sector. Training programs for security guards developed pending for implementation and finally legal framework for private security service reviewed and Implemented.*

Indicators	Baseline	Target	Achievements
How many Policies for registration and licensing of private security companies are drafted?	0	1	1
How many Private Security Policy are developed and implemented?	0	1	N/A
How many training programs for security guards are developed?	1	12	N/A
How many Legal framework for private security services are reviewed and approved?	1	1	N/A

Outcome 12: *Conditions of traffic safety and security in Puntland improved only* **25%.** *Legal frameworks for traffic safety and security are drafted and jointly reviewed by the Ministry of Public Works and MoS&DDR. However, Action plan for strengthening the traffic police work has not developed.*

Indicators	Baseline	Target	Achievements
How many Legal frameworks for traffic security are reviewed, drafted, approved and implemented?	1	1	1
How many action plans for traffic police work are Developed and approved?	15	100	N/A

Outcome 13: Infrastructural Development of the security sector achieved 55%. During the period of 2020 to 2024, two offices are built and renovated for the ministry of security; also 15 office equipment is repaired or purchased for the ministry of security headquarters and regional offices. The ministry has not achieved to establish intelligence HQ for PISA and provide necessary equipment. The ministry has built 8 new police stations including old ones are rehabilitated district level, however, the ministry could not do renovation work on police regional HQ.

Indicators	Baseline	Target	Achievements
How many offices are built or renovated?	1	9	2
How much office equipment is repaired or purchased?	1	9	15
How many modern buildings for PISA are built and equipped?	0	1	N/A
How many new police stations are built and how many old ones are rehabilitated?	7	25	8
How many regional police HQ offices are built or renovated?	1	9	N/A

POLITICAL DECENTRALIZATION AND DEMOCRATIZATION

Overall Achievement for sector
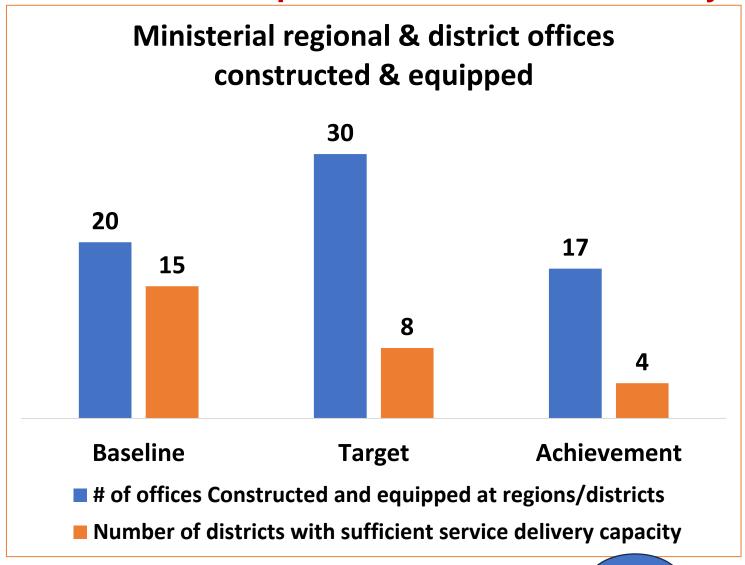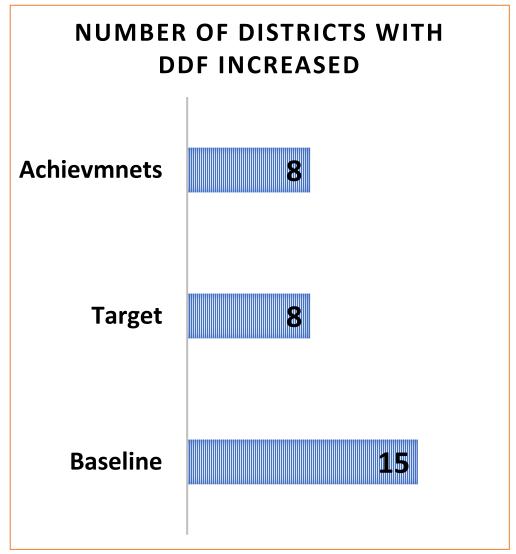
163.6 %

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Puntland State Ho...

Political Decentralization and Democratization

- **Outcome 1:** State powers and services effectively decentralized

- **Outcome 2:** Good governance and anti-corruption strengthened

- **Outcome 3:** Democratization processes & systems established & facilitated

- **Outcome 4:** Citizen Participation in policy and governance decisions promoted

- **Outcome 5:** Federalism, Conflict resolution & Peace building enhanced

- **Outcome 6**: Decentralization and Capacity Building

- **Outcome 7:** IDPs, Refugees and Mixed Migration

DECENTRALIZATION SUB-SECTOR

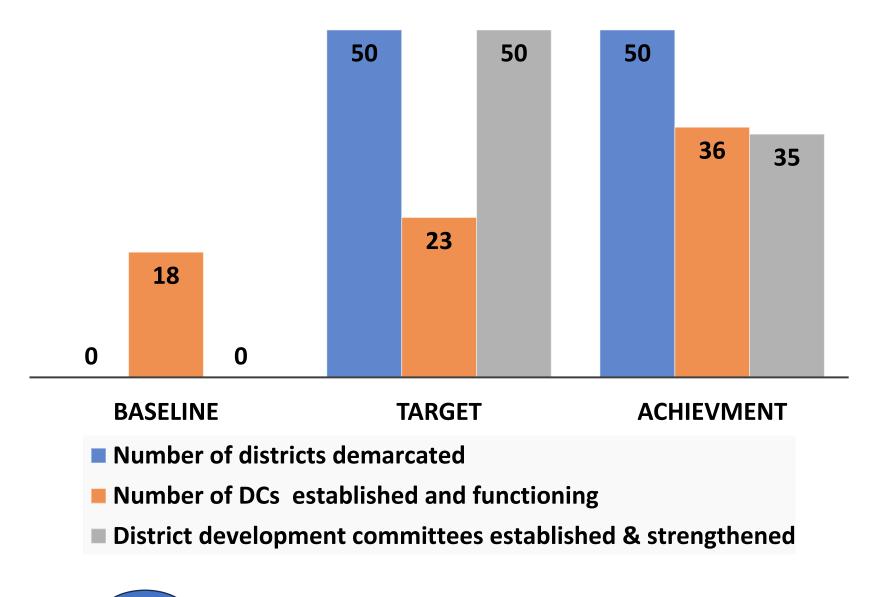## Outcome 1: State powers & services effectively decentralized

Ministerial regional & district offices constructed & equipped

- Baseline: 20 (# of offices Constructed and equipped at regions/districts), 15 (Number of districts with sufficient service delivery capacity)
- Target: 30, 8
- Achievement: 17, 4

■ # of offices Constructed and equipped at regions/districts
■ Number of districts with sufficient service delivery capacity

NUMBER OF DISTRICTS WITH DDF INCREASED

- Achievmnets: 8
- Target: 8
- Baseline: 15

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Outcome 1: State powers & services effectively decentralized

	Baseline	Target	Achievement
#Districts with effective M&E systems	13	13	3
#of civic registrations policy developed and reviewed.?	0	2	2
# of election laws developed and passed	2	4	3
# of review and implementation of Law.no.7	1	1	1
Number of LGs with political, administrative & fiscal authority.	9	6	6

■ Baseline ■ Target ■ Achievment

Outcome 1: State powers & services effectively decentralized

BASELINE — TARGET — ACHIEVMENT

- Number of districts demarcated
- Number of DCs established and functioning
- District development committees established & strengthened

	BASELINE	TARGET	ACHIEVMENT
Number of districts demarcated	0	50	50
Number of DCs established and functioning	18	23	36
District development committees established & strengthened	0	50	35

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Key achievements

Outcome 2: Good governance and anti-corruption strengthened
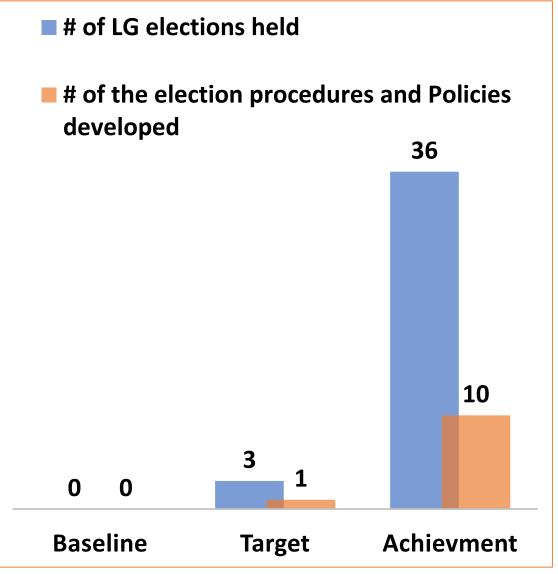
Indicator	Baseline	Target	Achievement
# of good governance & anticorruption institutions strengthened	N/A	5	5
# of MDAs Integrity, transparency & accountability strengthens	N/A	30	4
# of plans & policies harmonized	N/A	4	2
# of MDAs using e- Governance	N/A	31	0
# of inter-governmental coordination & information sharing mechanism establish?	N/A	1	4
Level of public trust in MDAs & LGs	20%	60%	N/A
# of institutions that are Independent	5	5	3
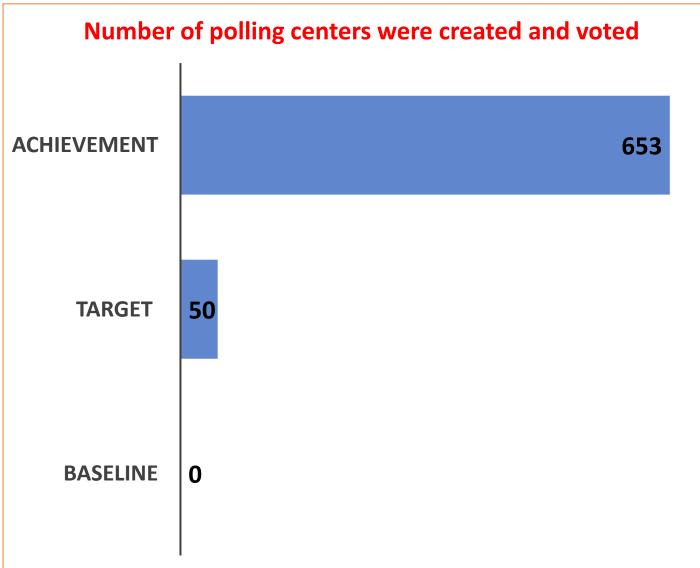
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Outcome 3: Democratization processes & systems established & facilitated

Number of political public participation forums & Campaigns conducted

- Achievment: 450
- Target: 60
- Basline: 10

Multi parties registered & encouraged to contest

	Baseline	Target	Achievment
# of political associations registered	0	0	17
# of political parties promoted	0	3	8

Outcome 3: Democratization processes & systems established & facilitated

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Outcome 4: Citizen participation in policy & governance decisions promoted

Baseline — 10%, 20%, 10%, 25%

Target — 30%, 40%, 30%, 75%

Achievment — 49%, 70%, 20%, 70%
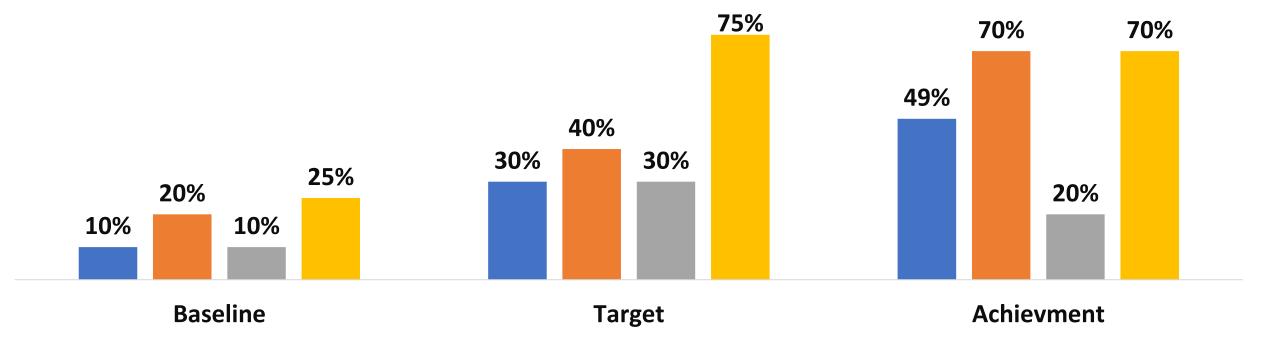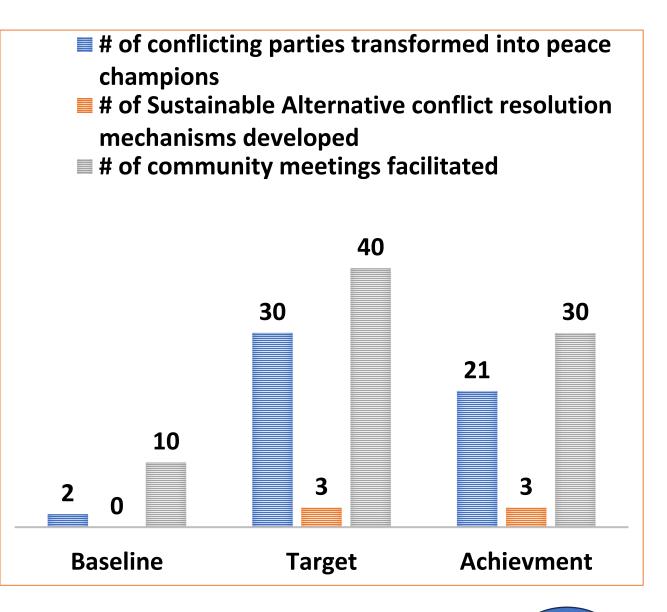
- % increase in women's inclusion & participation in policy & governance decisions
- % increase in youth inclusion & participation in policy & governance decisions
- % increase of inclusion & participation of marginalized communities & groups in policy & governance decisions
- % of voters who are sensitized on their voting rights
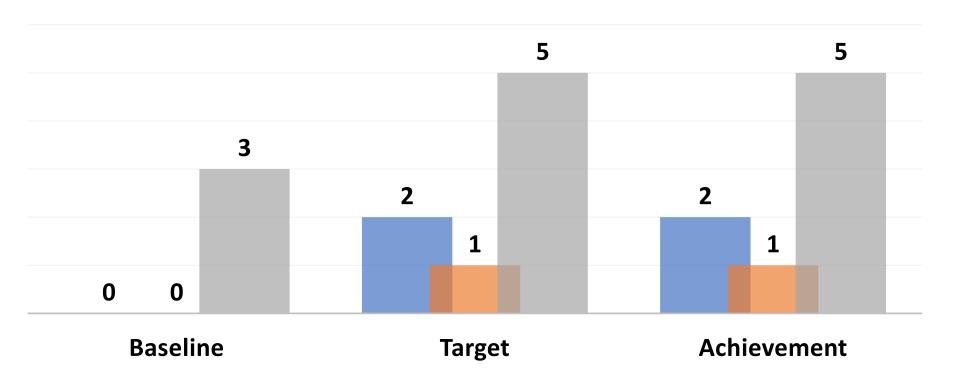
Outcome 5: Federalism, Conflict resolution & Peace building enhanced

Legend:
- # of conflicting parties transformed into peace champions
- # of Sustainable Alternative conflict resolution mechanisms developed
- # of community meetings facilitated

Bar chart values:
- Baseline: 2, 0, 10
- Target: 30, 3, 40
- Achievment: 21, 3, 30

Forums, cooperative meetings and policy reviews conducted

Pie chart:
- Baseline: 7%
- Target: 36%
- Achievment: 57%

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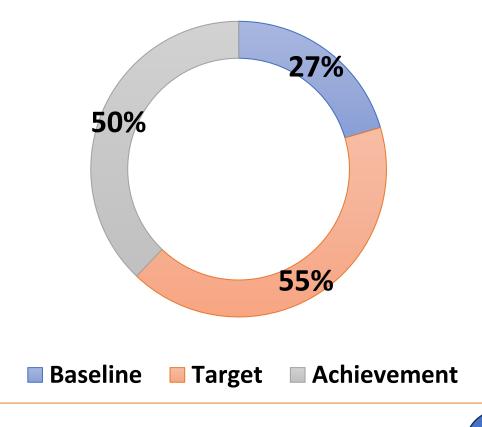
Outcome 7: IDPs, Refugees and Mixed Migration

Reception centers, staffing and interventions of the vulnerable groups are in places.

- ■ Baseline
- ■ Target
- ■ Achievement

27%
50%
55%

Indicator	Baseline	Target	Achievement
# of Mixed migration management databases established	4	6	N/A
Durable Solution for IDPs enhanced.	1,840	4,500	1,385
% Staff trained, incentivized and equipped is increasing trend.	50%	75%	75%

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EVALUATION ANALYSIS

Relevance

- The five-year development plan (FYDP3) addressed local needs, enhancing ownership and accountability.
- Implementation was by international and local partners, targeting vulnerable areas in Puntland.
- Government representatives confirmed the plan's alignment with government and community needs, particularly in social, infrastructure, and economic development sectors.
- The government consistently engaged with communities to ensure involvement in project selection, despite funding constraints.
- The Puntland Integrated M&E system (PIMs) helped ensure equitable aid distribution.

Effectiveness

- The development of infrastructure has significantly improved trade movement, reducing transportation time and costs. This has not only facilitated easier and more efficient trade but has also contributed to increased government revenue. The improved infrastructure will continue to support economic growth by boosting trade efficiency and providing better access to markets.

- Efforts to improve animal health and quality have led to an increase in livestock exports. These improvements have strengthened Puntland's position in the global market and enhanced the profitability of the livestock sector, further contributing to the region's economic growth.

- The construction of water facilities has significantly alleviated water stress, increasing access to clean water for both human consumption and agricultural use. This development has enabled improved irrigation practices and supported animal husbandry, thereby enhanced food security and contributing to the region's overall sustainability.

Efficiency

- Many projects implemented within the FYDP3 lacked cost efficiency, particularly those executed in partnership with external organizations. The substantial funds allocated—amounting to billions of dollars—could have achieved more sustainable development if directed toward primary sectors. However, government-led initiatives for financing the rehabilitation and construction of roads demonstrated cost efficiency,

Impact and Sustainability

- The achievements in Puntland's infrastructure sub-sector are set to generate substantial economic benefits. For instance, the renovation of Bossaso Port, the region's primary commercial hub, and the construction of Garacad Port—serving markets in southern and central Somalia, Ethiopia, and parts of Kenya—will expand trade and stimulate growth. Additionally, improvements to airport services in Bossaso and Garowe are expected to attract both local and international investors.

- However, many accomplishments in the social sector lack sustainability, as their continuity relies on external funding due to the government's limited budget. To address this, the next development plan should prioritize alternative approaches that ensure impactful and sustainable progress, reducing dependency on external resources.

Overall Challenges

1. Technical and experienced Staff Turnover

2. Limited State Budget for development

3. Inadequate government involvement in the initiation and designing of projects/programs

4. Politization of international funding

5. Persistent disputing roles and mandates among government institutions

6. Limited consideration for enhancing local production sectors

7. Inadequate private sector engagement in development planning

8. Substantial coordination gaps Among Government Agencies and with Partners

9. Setting over-ambitious Goals in Some Areas of the Development Plan

10. Recurrent climate shocks like droughts floods and cyclones.

11. Impact of global events (COVID-19, conflicts and economic crisis led Reduction of external Funds

Lessons learn

The over-reliance of our food consumption to the external trade vastly affected by the growing global crisis as it disrupts the global trade supply chain. As result, this reflects the vulnerability of our food security system. Therefore, encouraging enhancing local production capabilities could be the sustainable solution for food security.

PFYDP-3 was designed to be dependent on external funds, however, foreign aid are mostly prone to respond on emergency and humanitarian situations. Consequently, the execution of large portion of the planned programs failed to be implemented. Initiating Puntland Development fund could be the alternative funding mechanism.

The recent government led initiative for funding the construction and rehabilitation of key infrastructure (including roads, airports, ports, and public buildings) has demonstrated the effectiveness of self-reliant initiatives and promoting government legitimacy, ownership and public trust.

The Garacad commercial port, a joint investment by the government and local investors, is the first of its kind in Somalia. This initiative serves as a model for promoting Public private partnerships.

Setting overly ambitious development goals led to the inability to achieve a significant portion of PFYDP-3 milestones. This shortfall can be attributed to gaps in the approach used for PFYDP-3 formulation and the reliance on external experts with limited understanding of Puntland's socio-economic context.